A NEW CYCLE

BE GINS





ANNUAL REPORT

Sept '17 Aug '18

A NEW CYCLE PROVIDES AN OPPORTUNITY TO APPRECIATE THE LESSONS BROUGHT BY EXPERIENCE AND EMBRACE NEW CHALLENGES...

THE PRACTICE OF
MANAGEMENT INSPIRES
US, THE PROSPERITY OF
BUSINESSES MOTIVATES US,
AND OUR BUSINESS MISSION
ENCOURAGES US TO WORK
TOWARDS A STRONGER
COUNTRY THAT IS NOW SET
IN THE PATH TO LEADERSHIP



+ 50 YEARS

IPADE BUSINESS SCHOOL IS THE
LEADING BUSINESS SCHOOL IN LATIN
AMERICA, FOCUSING ON PERFECTING
THE MANAGEMENT SKILLS OF THE
BUSINESS COMMUNITY. FOUNDED
IN 1967 BY A GROUP OF LEADING
BUSINESS EXECUTIVES, IPADE NOW
HAS THREE CAMPUSES: MEXICO CITY,
GUADALAJARA, AND MONTERREY. OVER
THE YEARS, IPADE HAS BUILT A VAST
NETWORKING COMMUNITY COMPRISED
OF 38,968 ALUMNI.



A Message from the Dean

Mexico City Campus

8 Campus

10 Guadalajara Campus

Management Programs

18

MBA

Programs

(MEDE)

32 MBA (MEDEX)

International

50 In-Company Programs

Focused

Programs

Liaisons

Special

72

UP-IPADE Carlos Llano Chair

74

Rankings and Accreditations

76

Social Work

78 Corporate

Operations Department

86

Research

Centers

Corporate Department

92

DEAR MEMBER OF THE IPADE COMMUNITY,

I am pleased to present you IPADE's 2017-2018 Annual Report.

Since IPADE was founded in 1967, we, the Faculty members, management executives, and collaborators, have organized ourselves around the idea that a company's mission is to be a source of service, development, and community. Over the years, we have strived to pass this idea on to our over 38,968 alumni.

In 2017, we celebrated IPADE's 50th Anniversary. This celebration offered the opportunity to further reinforce the mission undertaken by our respected founders through an extensive program of academic and commemorative activities aimed at recognizing our history while, at the same time, imagining our future. Each event encouraged the IPADE community to reflect deeply on the actions that IPADE must take today in order to help perfect those who will lead organizations of tomorrow.

The business world has undoubtedly changed over the past 51 years, a period marked by countless technological changes, new business models, changes in leadership styles, and, certainly, changes in the way businesses compete.

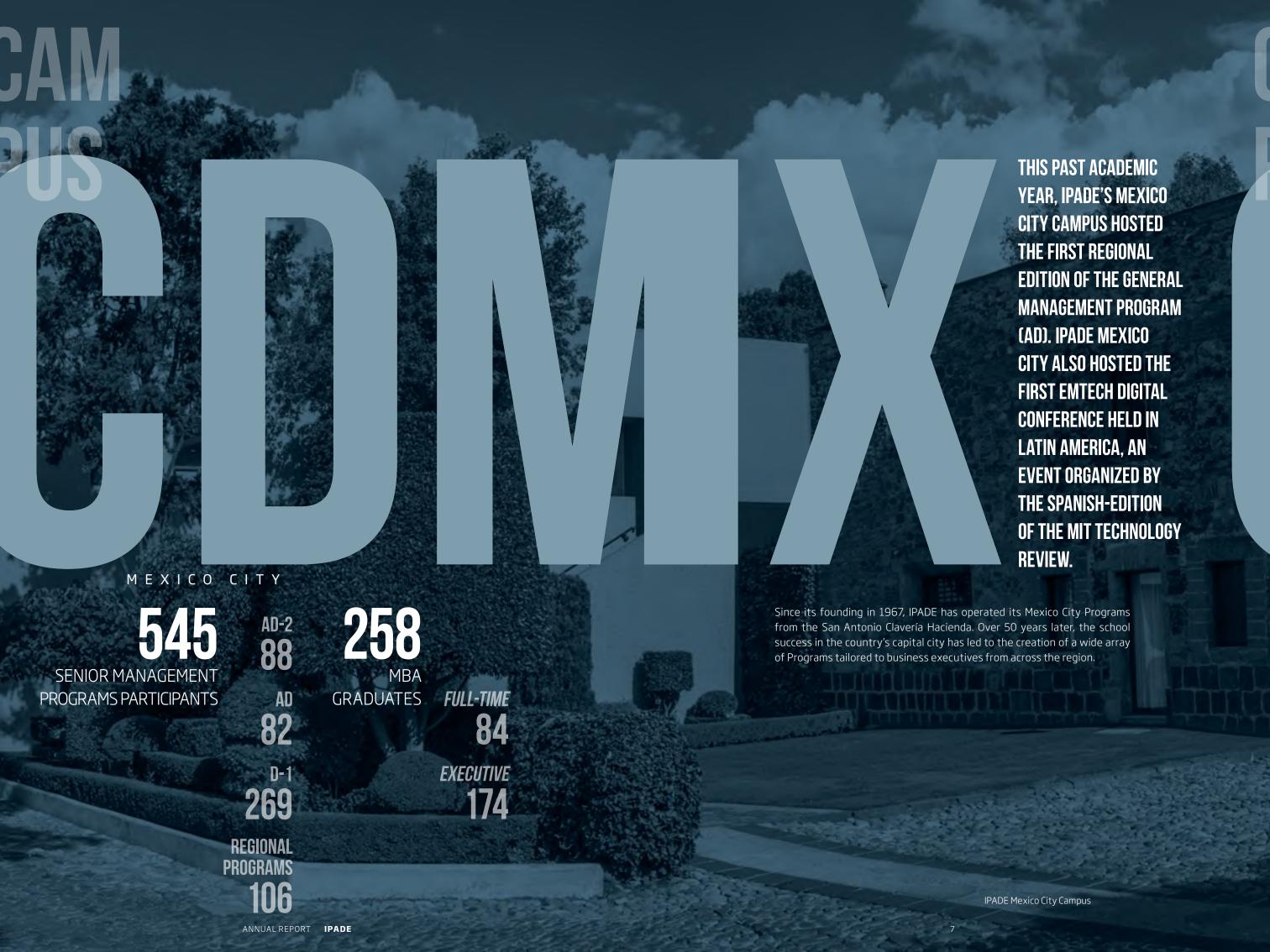
IPADE is aware, now more than ever, that this ever-changing environment requires leaders with specific skills and qualities, including a global vision, an innovative approach to managing teams and people, a capacity to start new businesses and drive innovation, and, above all, the ability to guide their management practice towards ends and ideals, with an emphasis on service, development, contribution, and transformation.

This is the type of manager we aspire to develop in an effort to continue to enrich the business environment in Mexico and in Latin America. We hope to be an example of how a people-centered approach can develop leaders who are able to create sustainable organizations with goals and values that align with the goals and values of their communities. Our mission to build the future of IPADE is clear: to continue developing leaders, perfect individuals, and inspire managers to build better organizations and, thus, a better country.

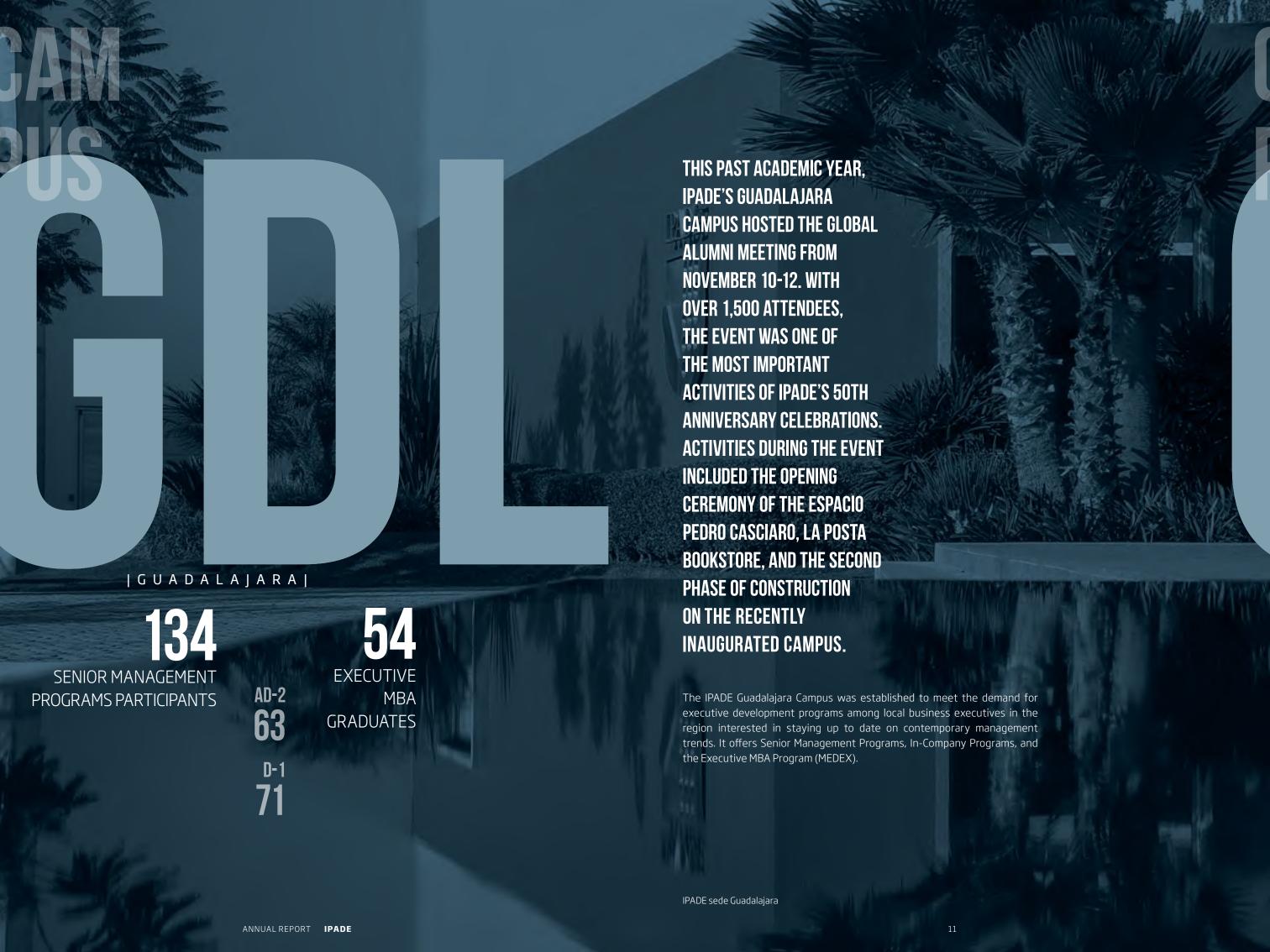




WE ARE PLEASED THAT ANOTHER **ACADEMIC YEAR HAS SUCCESSFULLY COME TO A CLOSE. THIS REPORT** PROVIDES AN OVERVIEW OF THE **ACTIONS WE HAVE CARRIED OUT TO STRENGTHEN IPADE'S** STRATEGIC PILLARS: INNOVATION, INTERNATIONAL STRATEGY, **RESEARCH, AND POSITIVE IMPACT** ON SOCIETY. THANK YOU, IPADE **COMMUNITY! THE PROGRESS WE** HAVE MADE TOGETHER ENCOURAGES US TO KEEP WORKING, ALWAYS WITH A PERSON-CENTERED APPROACH TO MANAGEMENT AND CAREFUL ATTENTION TO DETAIL.







PADE 2017-2018





6,490
TOTAL
PARTICIPANTS

RESEARCH CENTERS

980 Tof Management

> 437 MBA

974 FOCUSED

4,099



FACULTY MEMBERS NEW CASES

61 FULL-TIME PROFESSORS

13 RETIRED PROFESSORS

FULL-TIME AND RETIRED PROFESSORS WITH DOCTORATE DEGREES

FULL-TIME PROFESSORS
THAT ARE DOCTORAL
CANDIDATES

PRO BRAMS

IPADE'S SENIOR MANAGEMENT
PROGRAMS (AD-2, AD, AND
D-1) ARE FOCUSED ON HELPING
EXECUTIVE MANAGERS
EFFECTIVELY RESPOND TO THE
INCREASINGLY CHALLENGING
BUSINESS ENVIRONMENT
FACING THEIR ORGANIZATIONS.
THESE PROGRAMS USE A
HUMANISTIC APPROACH TO
BUSINESS AND AN EMPHASIS
ON ACADEMIC EXCELLENCE
TO PERFECT PARTICIPANTS'
MANAGEMENT SKILLS.

| SENIOR MANAGEMENT PROGRAMS |

980
PARTICIPANTS

209

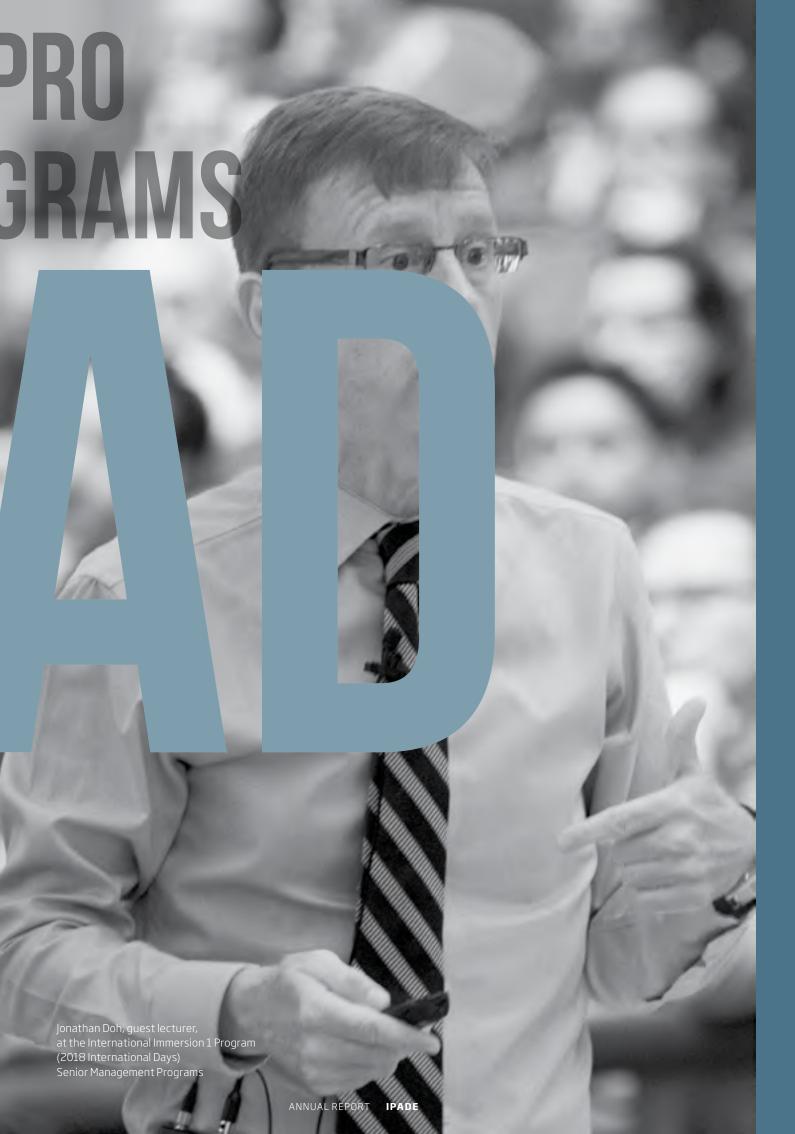
CDMX: 88 GDL: 63 CD. Juárez: 37 Panama: 21 León: 44 132

CDMX: 82 Hermosillo: 50 **533** D-1

CDMX: 269 MTY: 116 GDL: 71 San Luis Potosí: 33 106 REGIONAL PROGRAMS

> REGIONAL AD Program: 42 Regional D-1 Program: 64







Global Economic Dynamics: Implications for Business

Goals & Grit

Influence & Persuasion

Authentic Leadership

INTERNATIONAL IMMERSION 1

The International Executive Development Program (International Immersion Critical Thinking & Decision Making 1) was designed to perfect management skills in a global environment. The theme of the 2018 International Immersion 1 program was "The Impact of Emotional Intelligence an Interconnected World," and it was held in collaboration with The Wharton School of the University of Pennsylvania.

801

SESSIONS



BUSINESS SCHOOL

Comprehensive Leadership: Key Tools for Growth and Innovation

> 18 SESSIONS **75 PARTICIPANTS**

HARVARD INTERNATIONAL IMMERSION 2

Every year, participants are offered the opportunity to participate in international experience options to enhance their global vision of business through academic partnerships with other business schools. From April 30 to May 4, 195 participants from the various IPADE campuses visited some of our partner business schools.

PliT MIT SLOAN SCHOOL **OF BUSINESS**

Organizational Innovation and Transformation

14 SESSIONS 55 PARTICIPANTS

 $\frac{\text{Northwestern}}{\text{Kellogg}}$

KELLOGG SCHOOL OF MANAGEMENT

Driving Growth and Innovation in Business

> 13 SESSIONS 65 PARTICIPANTS

A 195 PARTICIPANTS

SESSIONS

17

PRO BRAM

FULL - TIME MBA

134 32
GRADUATES INTERNATIONAL STUDENTS

102 MEXICAN STUDENTS



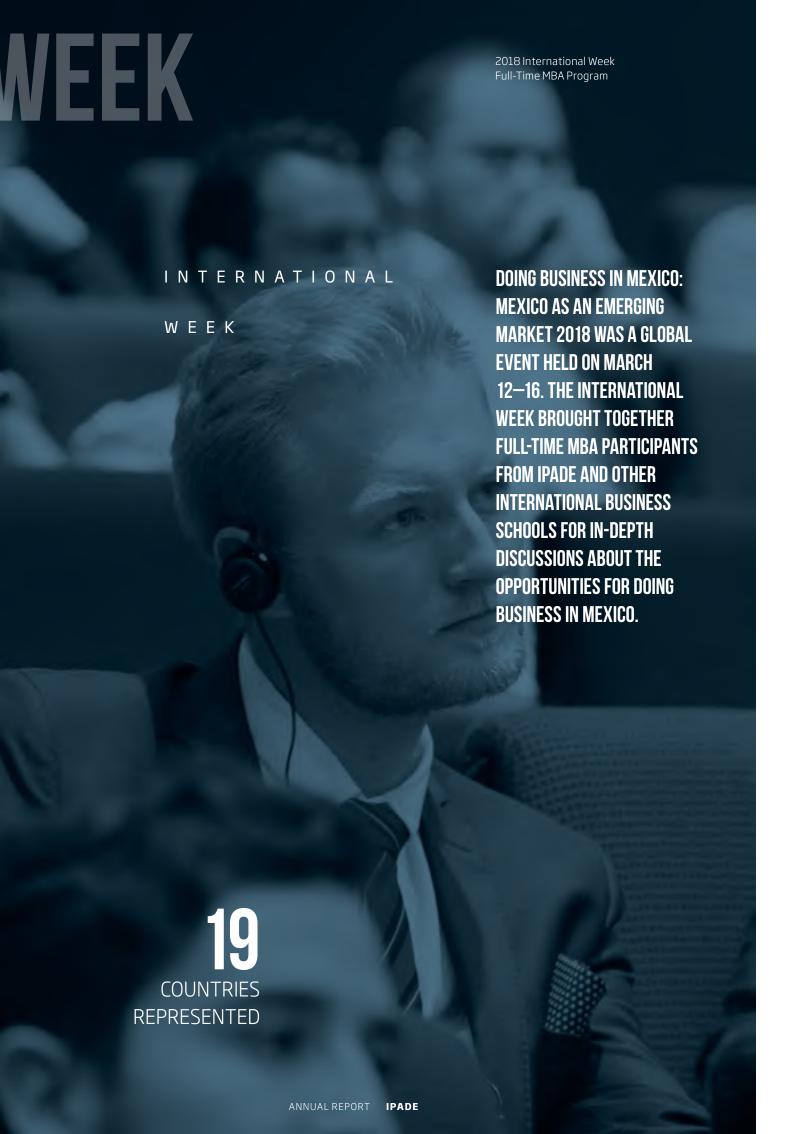




THE FULL-TIME MBA PROGRAM (MEDE) PROVIDES FUTURE **BUSINESS LEADERS WITH ACADEMIC AND HUMAN** DEVELOPMENT THROUGH A TRANSFORMATIVE PROCESS AIMED AT DEVELOPING LEADERSHIP, DECISION-MAKING, AND STRATEGIC THINKING SKILLS WITH A GLOBAL BUSINESS APPROACH. GRADUATES FROM THIS PROGRAM DEVELOP THE **SOLID FOUNDATIONS NECESSARY** TO BE COMPETITIVE IN DOMESTIC AND INTERNATIONAL MARKETS CHILE WHILE MAINTAINING A HUMAN-CHINA CENTERED BUSINESS APPROACH.

COLOMBIA
COSTA RICA
ECUADOR
GERMANY
INDIA
PERU
SOUTH KOREA
SPAIN
SWITZERLAND
UNITED STATES
VENEZUELA
VIETNAM







Audencia Business School

CKGSB

Darden School of Business

EBS Business School

EDHEC Business School

ESSEC Business School

FSA Ulaval

George Washington University School of Business

Goizueta Business School

Goodman School of Business

Hill and Levene Schools of Business

IAE Business School

IESA Business School

IESE Business School

Jones Graduate School of Business

Kellogg School of Management

Kühne Logistics University Lagos Business School

AUSTRALIA

CANADA

Macquarie Graduate School of Management Mannheim Business School

CHINA

McCombs School of Business

GUATEMALA

HONG KONG

COSTA RICA MIP - Politecnico di Milano NHH School of Economics

FRANCE GERMANY

Poznan University of Economics and Business

Simon Business School

UNC Kenan-Flagler

UNIS Business School

Universidad Panamericana

Universita Bocconi

IRAN

ITALY

INDIA

JAPAN

MALAYSIA

MEXICO

NIGERIA NORWAY

POLAND

UKRAINE

VENEZUELA



TRIPS



STUDY TRIPS

In an effort to enhance their global business perspective and their academic development, participants of this program travel to other countries to visit businesses and business schools with expertise in key industries. This past academic year, 50 participants traveled to various countries, including Israel, Vietnam, and Singapore.



ISRAEL FEBRUARY 24 -MARCH 10, 2018

- Start-Up Nation Central
- Microsoft Accelerator
- HearMeOut
- Netafim
- General Electric
- Aleph
- Deep Instinct

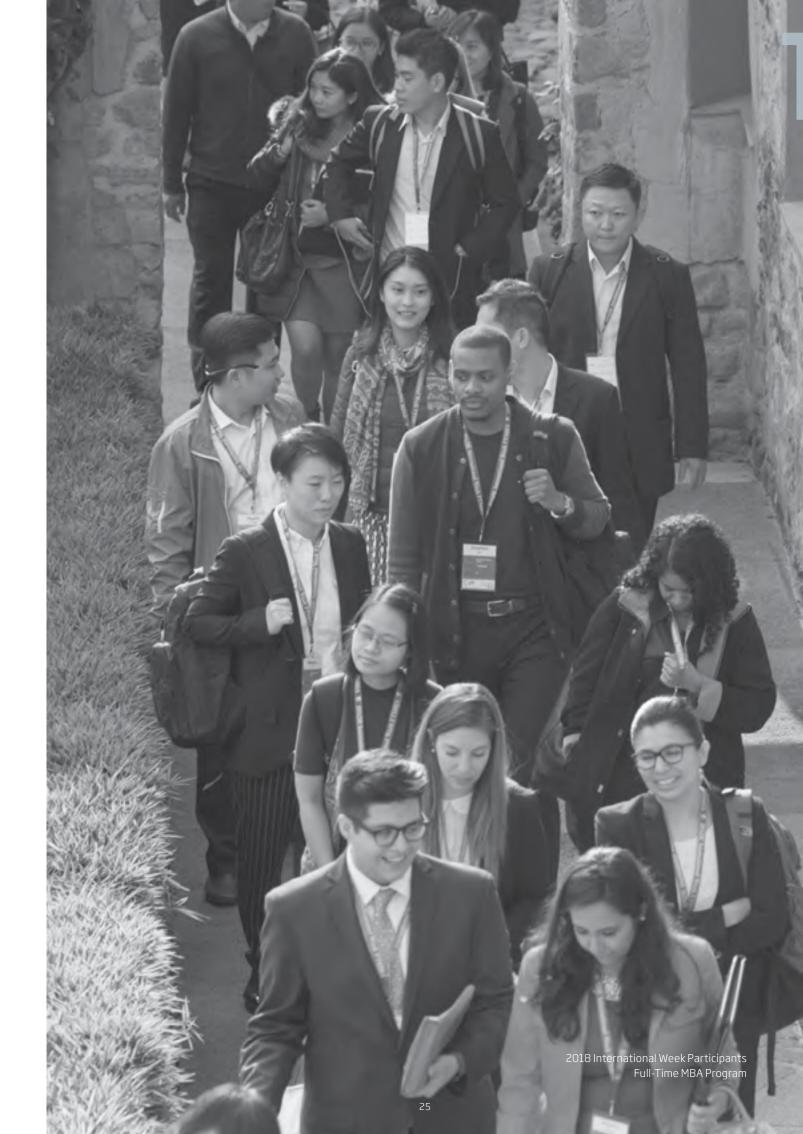


RMIT UNIVERSITY

VIETNAM AND - HR1 Vietnam SINGAPORE FEBRUARY 24 - Luxasia MARCH 10, 2018 - KIDO Group

- Saigon Hi-tech Park Incubation Center

- Kadence International
- PwC
- IBM
- Latin American Chamber of Commerce
- Human Capital Leadership



RELEVANT EVENTS

PISA CHALLENGE

Organized by Pisa Farmacéutica, this recruitment event relies on case studies to identify talent that may later be recruited to join the company.

CDMX AND MTY JANUARY 31 -FEBRUARY 1, 2018

Case competition sponsored by BBVA Bancomer focused on identifying talent for summer internships and full-time positions at the bank.

CDMX AND MTY FEBRUARY 21 - 22, 2018

HEINEKEN CHALLENGE

Event organized by Heineken to identify talent through a student case study competition. Several participants were selected by the company to start its MTY recruitment process.

APRIL 10 - 11, 2018

WHARTON LATIN **EQUITY COMPETITION**

PHILADELPHIA, PENNSYLVANIA JANUARY 31 - FEBRUARY 1, 2018

A team consisting of two participants from IPADE's Full-Time MBA program was selected by the jury panel as the first place team in this private equity AMERICA PRIVATE competition organized by The Wharton School.

EXCHANGE PROGRAM

The Mandatory Exchange Program requires Full-Time MBA participants to spend a quarter abroad at any of the 106 international institutions that have established exchange agreements with IPADE. Furthermore, the program also enhances its international value by hosting students from other business schools as exchange students at IPADE.

CDMX CAMPUS

PARTICIPANTS HOSTED

COUNTRIES Ukraine

Costa Rica India Malaysia Morocco

Poland Switzerland United Kingdom United States

Norway

PARTICIPANTS SCHOOLS SENT

COUNTRIES

Argentina Belgium Brazil Canada Chile China Croatia Finland

Germany Hong Kong Hungary Morocco Netherlands Nigeria Norway Peru Philippines Poland South Korea

> Switzerland United Kingdom United States

27

MTY CAMPUS

PARTICIPANTS SCHOOLS HOSTED

Germany Italy COUNTRIES Morocco

PARTICIPANTS SCHOOLS SENT

COUNTRIES France

Hungary Philippines Poland United Kingdom

Argentina







- The Energetic Sector: Impact on the Consumer and the Downstream
- Searchfunds in Mexico: Challenges and Opportunities
- Real Estate: Innovation in Value Proposition and New Business Models
- Innovation and Technology in Healthcare: Challenges and Opportunities
- Digital Disruption
- Finance Blockchain
- Social Innovation
- Entrepreneurship: How to Innovate a Business Model. How to Get Funding and What Investors are Looking in Entrepreneurs



FORUM CDMX AND MTY

BUSINESS FORUM 148 PARTICIPATING COMPANIES

303 GRADUATES

EXECUTIVE MBA

174 CDMX

75 54 GDL







THE EXECUTIVE MBA PROGRAM (MEDEX) IS A CAREER CATALYST MEANT TO BOLSTER PARTICIPANTS' CONFIDENCE IN THEIR DECISION-MAKING SKILLS AND PERFECT THE SKILLS THEY NEED TO TAKE ON HIGHER-LEVEL RESPONSIBILITIES. PARTICIPANTS GRADUATE FROM THIS PROGRAM WITH REMARKABLE LEADERSHIP SKILLS, A GLOBAL VISION, AND A SOCIAL APPROACH TO BUSINESS.





Australia
Canada
Dominican Republic
Ecuador
France
Germany
Guatemala
Italy
Mexico
United States



Barna Management School
Crummer Graduate School of Business
IDE Business School
Macquarie Graduate School of Management
MIP Politecnico di Milano Graduate School of Business
Montpellier Business School
Nordakademie Graduate School
UNIS Business School



STUDY TRIPS

Every year, the MEDEX Program offers participants the opportunity to join academic visits to various business schools around the world. This international experience is enriched with discussions of relevant current events and issues. This year, participants were able to enhance their global vision of business through visits to the United States, Canada, and the United Kingdom.

■ Ivey 7

IVEY BUSINESS SCHOOL PARTICIPANTS

ONTARIO, CANADÁ FEBRUARY 10 - 18, 2018

Doing Business in a Global Environment

Berkeley **Haas** BERKELEY-HAAS 42 SCHOOL OF BUSINESS PARTICIPANTS

BERKELEY, CALIFORNIA, U.S.A. Entrepreneurship & Innovation

Northwestern

Kellogg School of Management

KELLOGG SCHOOL 25 OF MANAGEMENT PARTICIPANTS

EVANSTON, ILLINOIS, U.S.A. MARCH 31 - APRIL 5, 2018

IPADE - EMBA Marketing Program

4 Columbia Business School

COLUMBIA BUSINESS SCHOOL

37 **PARTICIPANTS**

NEW YORK, U.S.A. APRIL 1 - 7, 2018

Value Investing

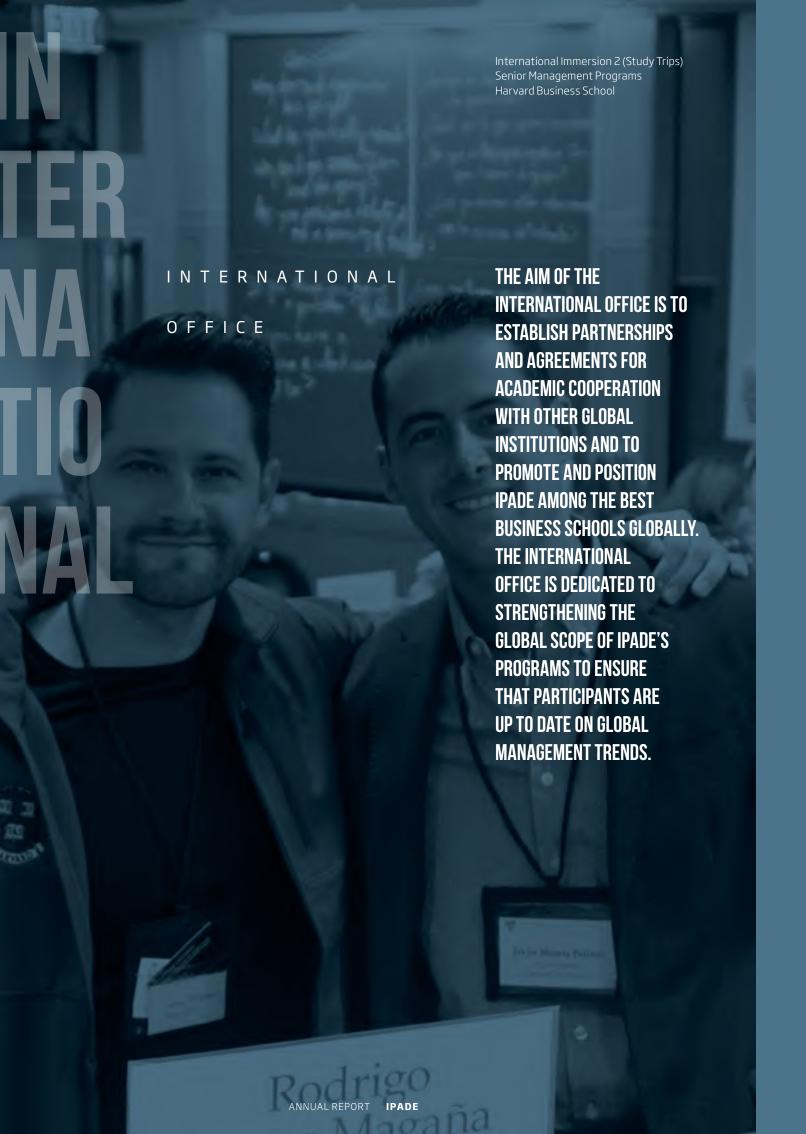


SCHOOL PARTICIPANTS

LONDON, UNITED KINGDOM APRIL 2 - 7, 2018

Digital Futures: Are You Ready Programme?





INTERNATIONAL VISITS

IPADE's global outlook is enriched through dialogue with other international institutions. Every academic year, IPADE receives representatives from universities and business schools from around the world that are interested in collaborating with IPADE.

HERMAN RICHTER

DEVELOPMENT AND PUBLIC AFFAIRS DIVISION DIRECTOR

Coller School of Management, Tel-Aviv University

ISRAEL

JAIME MURROW

REPRESENTATIVE OF TEL-AVIV UNIVERSITY IN MEXICO

KATE RAAVI

INTERNATIONAL ENGAGEMENT MANAGER

MGSM Macquarie Graduate School of Management

AUSTRALIA

ALISON BULLERS

MBA DEPUTY DIRECTOR

University of Birmingham

ENGLAND

RAÚL MONCAYO

MBA DIRECTOR

IDE Business School

ECUADOR

LEO PAUL DANA

ACADEMIC ADVISER

Montpellier Business School

FRANCE

AURA CARBALLO

MARKETING AND COMMUNICATIONS DIRECTOR

Barna Management School

DOMINICAN REPUBLIC

YVON DESPORTES

ASSOCIATE DEAN INTERNATIONAL

Montpellier Business School

FRANCE

KAREN ROSSOW

DIRECTOR MEXICO

Tel-Aviv University

ISRAEL

MATTHEW GIBB

DIRECTOR OF INTERNATIONAL PROGRAMMING & ACADEMIC

PARTNERSHIPS

HEC Paris

FRANCE

MARCI ELLIOT

DEAN

Levene Business School, University of Regina

CANADA

GINA GRANDY

ASSOCIATE DEAN

Levene Business School, University of Regina

CANADA

GLO BAL SION

01 **NORTH AMERICA |** A.B. Freeman School of Business, Tulane University

 Coggin College of Business, University of North Florida
 Columbia Business School
 COX School of

Business, Southern Methodist University • Crummer Graduate School of Business, Rollins College • D'Amore- McKim School of Business, Northeastern University • Darden School of Business, University of Virginia • David Eccles- School of Business, The University of Utah • Faculty of Business Administration, Université Laval • Goizueta Business School, Emory University • Goodman School of Business, Brock University • Haas School of Business, University of California Berkeley • Harvard Business School • Ivey Business School, Western University • Jones Graduate School of Business, RICE University • Kellogg School of Management, Northwestern University • Kenneth Levene Graduate School of Business, University of Regina • Mays Business School, Texas A&M University • McCombs School of Business, The University of Texas at Austin • Michael Foster School of Business, University of Washington • Owen Graduate School of Management, Vanderbilt University • Robert H. Smith School of Business, University of Maryland • Rotman School of Management, University of Toronto • School of Business, The George Washington University • Schulich School of Business, York University • Simon Business School, University of Rochester • Smith School of Business, Queen's University • Telfer School of Management, University of Ottawa • Tuck School of Business at Dartmouth College • UMASS Boston, The University of Massachusetts Boston College of Management • UNC Kenan-Flagler Business School, The University of North Carolina at Chapel Hill • USC Marshall School of Business, University of Southern California • Van Loan School of Graduate and Professional Studies, Endicott College

| 02 LATIN AMERICA |

Barna Business School • Escuela de Administración,
Pontificia Universidad Católica de Chile • ESE
Business School • Facultad de Negocios y Economía,
Universidad de Chile • FIA Fundação Instituto de
Administração • IAE Business School • IDE Business
School • IEEM Instituto de Estudios Empresariales de
Montevideo • IESA Instituto de Estudios Superiores
de Administración • INALDE Business School,
Universidad de la Sabana • Instituto COPPEAD de
Administração/UFRJ • ISE Business School, Instituto
Superior da Empresa • PAD Escuela de Dirección •
UAS Universidad Austral • UNIS Business School,
Universidad del Istmo • Universidad Diego Portales

43
COUNTRIES

106
INSTITUTIONS

PARTNERSHIPS THAT
IPADE HAS ESTABLISHED
WITH LEADING BUSINESS
SCHOOLS FROM AROUND
THE WORLD FACILITATES
SHARED SYNERGIES AND
COLLABORATIVE ACADEMIC
PROJECTS WITH A GLOBAL
FOCUS.

THE NETWORK OF

104 AFRICA

• Lagos Business School, Pan-Atlantic University • SBS Business School • UN Business School

| 05 **ASIA** |

Asian Institute of Management • CEIBS China Europe International Business School • CKGSB Cheung Kong Graduate School of Business • Coller School of Management, Tel Aviv University • Guanghua School of Management, Peking University • HKBU School of Business, Hong Kong Baptist University • HKUST Business School, The Hong Kong University of Science and Technology • Indian Institute of Management Bangalore • Indian Institute of Management Raipur • Indian School of Business • Institute of Management Technology • NUCB Graduate School, Nagoya University of Commerce & Business • RMIT Vietnam • School of Business, Yonsei University • University of Asia and The Pacific

| 06 OCEANIA |

Faculty of Business and Economics, Monash University • Faculty of Business, University of Wollongong • MGSM Graduate School of Management, Macquarie University • University of South Australia Business School

[03 **EUROPE**] AESE Business School • Audencia Business

School • CEU Business School • EBS Business School • EDHEC Business School • EMLYON Business School • ENPC École des Ponts Business School • ESLSCA Business School • ESSEC Business School • Faculty of Management and Economics, Witten/Herdecke University • Graduate School, Universita Bocconi • IESE Business School • London Business School • LUISS Business School • Mannheim Business School, University of Mannheim • MIP Politecnico di Milano Graduate School of Business • Montpellier Business School • NHH - Norwegian School of Economics • Nordakademie University of Applied Sciences • NYENRODE Business School • Poznan University of Economics and Business • Rotterdam School of Management • School of Business, Aalto University • School of Business, Trinity College Dublin • Solvay Brussels School of Economics and Management • St. Gallen University Department of Management • Tallinn School of Economics and Business Administration, Tallinn University of Technology • The KLU, Kühne Logistics University • UCD Smurfit Graduate School of Business • UMEA School of Business and Economics • University of Edinburgh Business School • Warwick Business School • Zagreb School of Economics and Management-ZSEM

HIGH LIGHTS



HIGHLIGHTS FROM THE 2017-2018 ACADEMIC YEAR

The International Office designs, plans, and facilitates the global components of all IPADE Programs.

EXECUTIVE MBA (MEDEX)

- London Business School was added to the international study trips options this year. The school hosted academic sessions focused on the theme 'Digital Futures.'
 - The participation of foreign students from schools not included in the "Sister Schools Network" increased by 46% for the 2017 International Week.

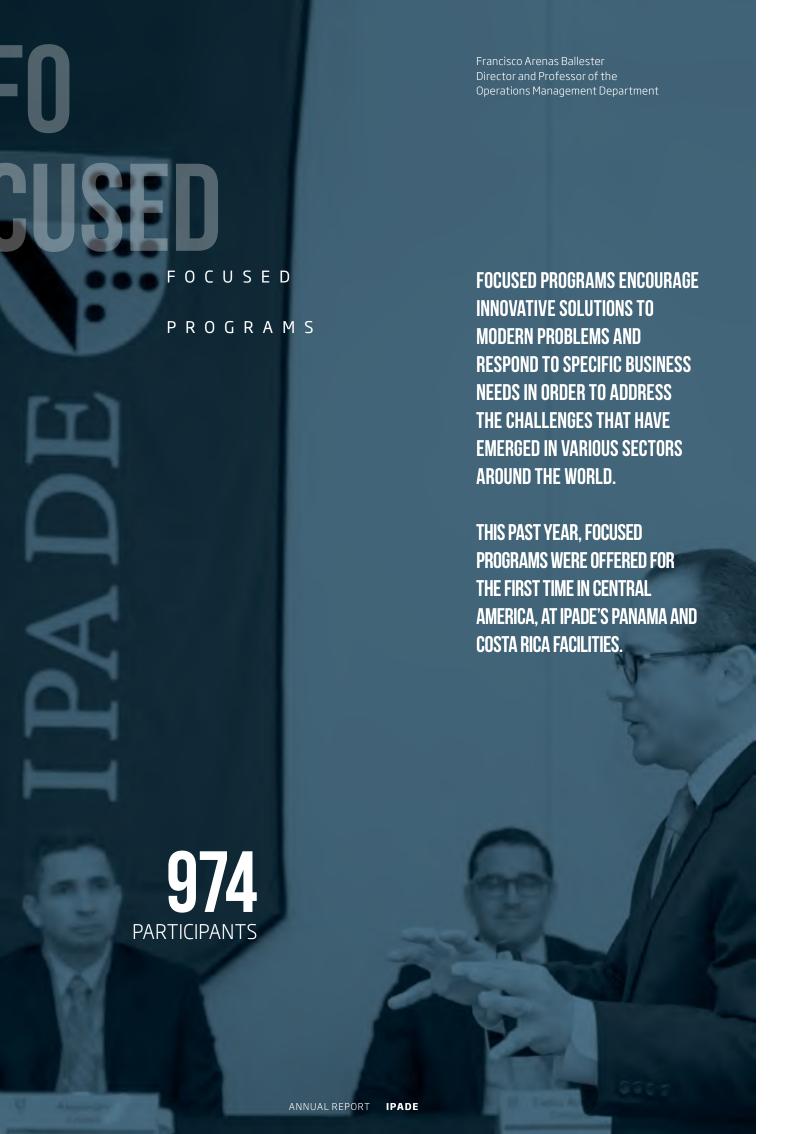
FULL-TIME MBA (MEDE)

- Israel was added to the new academic international study trips through a partnership with Coller School of Management at Tel-Aviv University.
 - The number of schools participating in the "Doing Business in Mexico" International Week increased by 17%.

CONTINUING AND UPDATING MANAGEMENT PROGRAM

For the first time, participants of this Program were given the opportunity to participate in a trade mission organized by IPADE to Los Angeles and San Francisco. Companies visits were made possible thanks to collaboration with the Mexican consulates in both cities, and Stanford University facilitated the academic programming.





MANAGEMENT **SERVICES** PROGRAM

62 participants

SENIOR MANAGEMENT PROGRAM IN AGRIBUSINESS (ADEA)

46 participants IN ACTION PROGRAM

BOARDS

75 participants

THE HUMAN SIDE OF THE MANAGER PROGRAM

participants

COLLOQUIUM ON FAMILY BUSINESS

65 participants

BOARDS IN

42

2018

ACTION PROGRAM

participants

INNOVATION FOR SENIOR MANAGEMENT PROGRAM (INNOVAD)

> 51 participants

BOARDS IN **ACTION PROGRAM**

68 participants

COSTA RICA

SENIOR MANAGEMENT **PROGRAM IN AGRIBUSINESS** (ADEA)

22 participants

PANAMA

MANAGEMENT FOR SERVICES PROGRAM

22 participants

HOUSTON

COLLOQUIUM ON FAMILY BUSINESS

42 participants

TOP MANAGEMENT

NEW YORK (IESE)

BUENOS AIRES (IAE) participants

47

PROGRAM FOR LEADERS OF THE AMERICAS (PADLA)

INDUSTRY MEETINGS

These forums offer opportunities for experts, executives, and leaders from different sectors to analyze and discuss the major opportunities and best practices in their industries.

IPADE AUTO SUMMIT

On October 10, 2017, the second edition of the summit, titled "An Effervescent Industry," was held in collaboration with IESE Business School. The event focused on three major topics: 1) The impact of global geopolitical changes, 2) The digital transformation for various stakeholders in the value chain, and 3) The Industry 4.0 model and its impact on the manufacturing of cars and car parts.

181 attendees

SPECIAL GUESTS

HERMINIO BLANCO,

President, IQOM Inteligencia Comercial

ENRIQUE DUSSEL,

Director of the China-Mexico Studies Center, UNAM

ALEXANDER WEHR,

President and CEO, BMW Mexico

GLYNN FLETCHER,

President, EOS North America

FOOD AND BEVERAGE NDUSTRY SUMMIT

On April 19, the fourth edition of this summit was held in coordination with IESE Business School, GS1, and Grupo Rosmar to address the topic of "Change, Uncertainty, and Opportunity" in the sector. The Summit offered opportunities for discussion, as well as opportunities to develop market strategies, innovation, and partnerships to guide decision-makers in consolidating their brands.

205 asistentes

asistentes SPECIAL GUESTS

VICENTE YÁÑEZ,

Executive President, ANTAD

ALEJANDRO MALAGÓN,

Director, Jugos del Valle

PEDRO PADIERNA,

Chairman of the Board, PepsiCo Mexico

JORGE AGUILAR,

CEO, Alpura

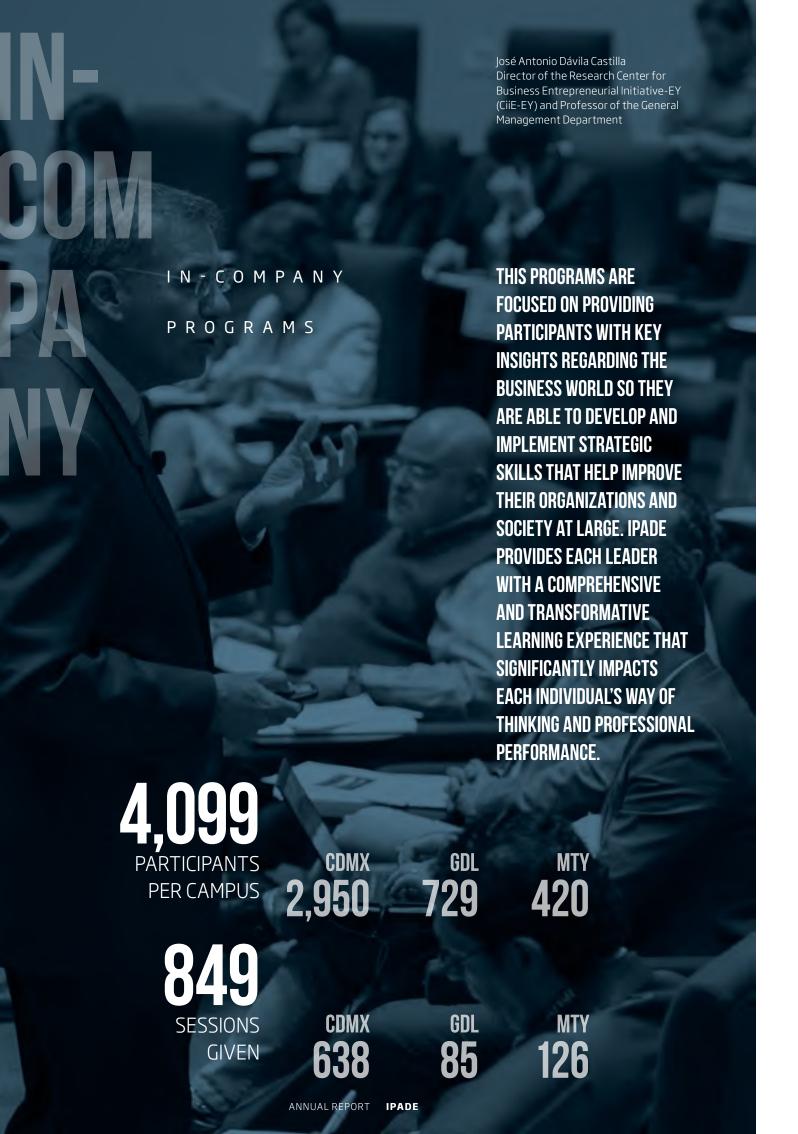
FLOR ARGUMEDO,

President, GS1 Mexico

HUMBERTO MARTÍNEZ

CEO, Grupo Rosmar







COMPANIES THAT IMPLEMENTED AN IN-COMPANY PROGRAM

ABARROTERA EL DUERO

ALPURA

AMAAC

AMDA JAL

AMEX

ANADIN

ANUIES

ASOFOM

BANORTE

BANXICO

DANAICO

BBVA BANCOMER

BLUEBOX

CAAAREM

CALSONIC KANSEI

CENAGAS

CENTROS EDUCATIVOS

CFE

CISCO

CITIBANAMEX

COCA-COLA FEMSA

DHL

EGRESADOS COMUNIDAD JUDÍA

GIS

GM

GUMA

HEINEKEN

LAMOSA

LIVERPOOL

MAZDA

NATURAL SWEET

PISA FARMACEÚTICA

PPG GLOBAL

SECTUR

SIGMA ALIMENTOS

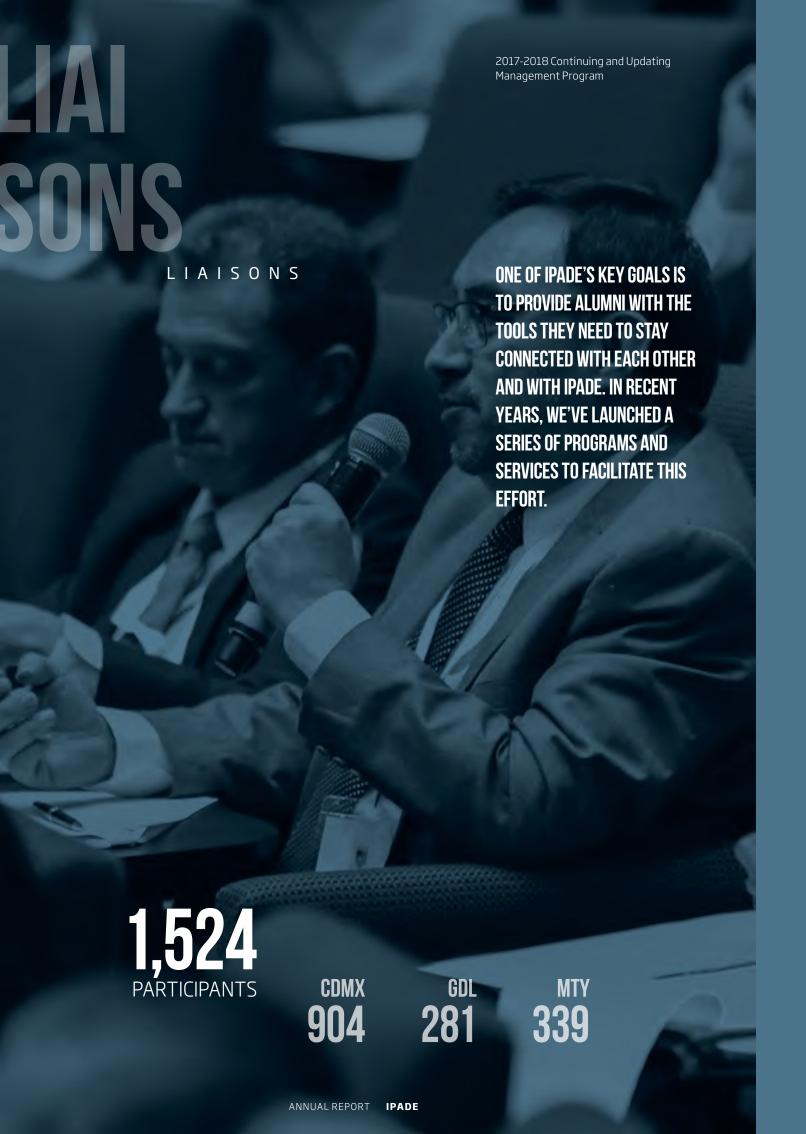
STIHL

SYMANTEC

UCB

WRIGLEY-MARS

XIGNUS



The Liaisons Department works to reaffirm IPADE's commitment to developing and renewing management skills in the Mexican business world while also striving to maintain the largest business networking community in the country.

CONTINUING AND UPDATING MANAGEMENT PROGRAM

This program provides participants with an overview of the current global outlook and new trends in the business world to enhance their understanding of the business environment.

INTERNATIONAL CONTINUING AND UPDATING MANAGEMENT COURSE (CICA)

This event provides a unique forum to share ideas and experiences with entrepreneurs and managers from all over the country, as well as Central and South America.



350

PARTICIPANTS PARTICIPATING SCHOOLS

countries 22

BARNA BUSINESS SCHOOL

DOMINICAN REPUBLIC

SESSIONS INALDE BUSINESS SCHOOL

COLOMBIA

IPADE COSTA RICA

COSTA RICA

IDE BUSINESS SCHOOL

ECUADOR

UNIS BUSINESS SCHOOL

GUATEMALA

IPADEMEXICO CITY



13 EXTRAORDINARY SESSIONS

1,800 ATTENDEES

EXTRAORDINARY SESSIONS

Modern business executives are faced with the challenge of staying on top of current issues and events. In an effort to support the business world in these efforts, IPADE brings together distinguished guests and faculty members to engage with participants and alumni and enhance their global vision of the business world.

- The Value of Communication and the ROI of Advertising Carlos Chávez Solís
 Professor of the Marketing Management Department at IPADE
- Presentation of the book published by the CIES: Empresa y Sociedad. Generación de Valor Social [Business and Society: Generating Social Value]

Agustín Llamas Mendoza

Director of the Research Center for Business and Society (CIES)

- Anti-corruption System: Challenges and Opportunities
 Luis. M. Pérez de Acha
 Member of the Citizen Participation Committee of the National Anti-Corruption System
- Carlos Llano Chair

Arturo Picos Moreno (with participation of guest speakers) Director of the Carlos Llano Chair and Professor of the Organizational Behavior Department at IPADE

José Antonio Dávila Castilla, co-author Director of the Research Center for Business Entrepreneurial Initiative-EY (CiiE-EY)

 Presentation of the book published by the CIFE: El Director como persona. Hablar al hombre del hombre [The Human Side of Management: Speaking to Man of Man]

Alejandro Armenta Pico

Director of the Research Center for Philosophy and Management (CIFE)



• Mexico Is Not Doomed to Corruption

Claudio X. González Guajardo President of Fundación Mexicanos Contra la Corrupción A.C.

 Presentation of the book published by the CIFEM and BBVA Bancomer: Ser y Hacer de las Familias Empresarias. Una visión integral [The Why and How of Family Businesses: A Comprehensive Vision]

Ricardo Aparicio Castillo, co-author Director of the Research Center for Family Businesses (CIFEM-BBVA)

• Launch of EmTech Digital LATAM

Sara Álvarez and Alejandro Cosentino Consultant at Opinno and CEO of Afluenta

• CiiE-EY: Entrepreneurs for Entrepreneurs

José Antonio Dávila Castilla, Álvaro Rodríguez, Hernán Fernández Director of CiiE-EY, Co-founder of IGNIA, Founder of Angel Ventures Mexico

• CICA: The Case of Bimbo

Martha Rivera Pesquera Professor of the Marketing Management Department at IPADE

• Family and Self for Continuing and Updating Management Program
Arturo Picos Moreno

Professor of the Organizational Behavior Department at IPADE

 CICA: I had a product-based business, now I have a service-based business, but I want to have an experience-based business. How can I drive the evolution of my organization?"

Marissa Martínez

Visiting Professor from Instituto Internacional San Telmo in Spain





CEO LECTURE SERIES

The purpose of these sessions is to bring together the Mexican business community to discuss and share views on current issues with prominent global business leaders.

910

Daniel Servitje

Chairman and CEO of Grupo Bimbo

• Hans Joseph Backhoff Guerrero

CEO of Monte Xanic

• Peter Brabeck-Letmathe

Chairman Emeritus, Former Chairman and CEO of the Nestlé Group

• Edwin Catmull

Co-founder of Pixar and President of Pixar Animation Studios and Walt Disney Animation Studios

• Carlos Morales Paulín

Executive President and CEO of Telefónica México



286 PARTICIPANTS

IPADE ALUMNI SESSIONS

In a globalized world that is not limited by borders or time and space, constant updating and training becomes critical for all business leaders, wherever they are. This is why IPADE offers cutting-edge sessions for alumni living in various cities in Mexico and internationally.

AGUASCALIENTES 66 CD. JUÁREZ 23 COSTA RICA 18 LEÓN 33 MÉRIDA 53 SAN LUIS POTOSÍ 31 TORREÓN 23 **VERACRUZ** 39

REUNIONS

The Liaisons Department convenes IPADE alumni at annual meetings (Reunions). In 2018, the Liaisons Department invited the classes that graduated in years ending in 3 and 8 and the class of 2015 to celebrate together at the three IPADE campuses.

IPADE MEXICO CITY

- Graduating classes from years ending in 3 and 8 and the class of 2015
- Executive MBA (MEDEX): 165 alumni
- Management Development Program (D-1), Innovation and Technology Management Program (ADIT), and Senior Management Program in Private Equity (AdeCaP): 266 alumni
- Executive and General Management Programs (AD-2 and AD): 190 alumni
- Full-Time MBA (MEDE): 270 alumni

IPADE GUADALAJARA

- Graduating classes from years ending in 3 and 8
- Executive MBA (MEDEX): 37 alumni
- Management Development Program (D-1): 49 alumni
- Executive Management Program (AD-2): 45 alumni

IPADE MONTERREY

- Executive Management Program (AD-2) 77/78, 87/88, 97/98, 02/03, 07/08, 12/13, and 2016/2017: 97 alumni
- Full-Time MBA (MEDE) 11/13 and 15/17: 46 alumni
- Executive MBA (MEDEX) 2001/2003, 2006/2008, 2011/2015, 2015/2017:
 105 alumni
- Management Development Program (D-1) 87/88, 92/93, 97/98, 02/03, 07/08, 12/13, and 2016/2017: 82 alumni



1,352
ALUMNI CAME
TOGETHER AT THEIR
ALMA MATER IN CDMX,
GDL, AND MTY

623
ALUMNI FROM THE
FULL-TIME AND
EXECUTIVE MBA
PROGRAMS

729
ALUMNI FROM SENIOR
MANAGEMENT
PROGRAMS

SPE SIAL SUEST



JONATHAN DOH WHARTON EXECUTIVE INSTRUCTOR INTERNATIONAL IMMERSION 1



ROBERT KAPLAN
HBS
EMERITUS PROFESSOR
HBR SUMMIT



ARNOLDO DE LA ROCHA
POLLO FELIZ
FOUNDER
FULL-TIME MBA
INTERNATIONAL WEEK



ENRIQUE BELTRANENA VOLARIS CEO FULL-TIME MBA INTERNATIONAL WEEK



PABLO MORENO VALENZUELA GRUPO AMPM PRESIDENT FULL-TIME MBA INTERNATIONAL WEEK



MARÍA TERESA ARNAL GOOGLE MÉXICO CEO HBR SUMMIT



XAVIER LÓPEZ ANCONA KIDZANIA CEO HBR SUMMIT



HANS BACKHOFF MONTE XANIC CEO CEO LECTURE



PEDRO PADIERNA
PEPSICO MÉXICO
CHAIRMAN OF THE BOARD
4TH FOOD AND BEVERAGE
INDUSTRY SUMMIT



HUMBERTO MARTÍNEZ GRUPO ROSMAR CEO 4TH FOOD AND BEVERAGE INDUSTRY SUMMIT



ALEXANDER WEHR BMW MÉXICO PRESIDENT AND CEO AUTO SUMMIT



FERNANDO ENCISO
GRUPO AUTOFIN AUTOMOTRIZ
CEO- AUTOMOTIVE
DIVISION
AUTO SUMMIT



HERNÁN FERNÁNDEZ ANGEL VENTURES MÉXICO FOUNDER CIIE-EY ENTREPRENEURS FOR ENTREPRENEURS



MARTIN BARRIOS
BANK OF AMERICA
MERRILL LYNCH MEXICO
MANAGING DIRECTOR DGA GLOBAL
TRANSACTION SERVICES
BLOCKCHAIN & FINTECH COMMUNITY



JESÚS MEDEL
GOVERNMENT BLOCKCHAIN
PRESIDENT
BLOCKCHAIN & FINTECH
COMMUNITY



HERMINIO BLANCO
IQOM INTELIGENCIA
COMERCIAL
PRESIDENT
AUTO SUMMIT



MARC SACHON
IESE BUSINESS SCHOOL
PROFESSOR
AUTO SUMMIT



DANIEL SERVITJE GRUPO BIMBO PRESIDENT CEO LECTURE



PETER BRABECK -LETMATHE NESTLÉ CHAIRMAN EMERITUS CEO LECTURE

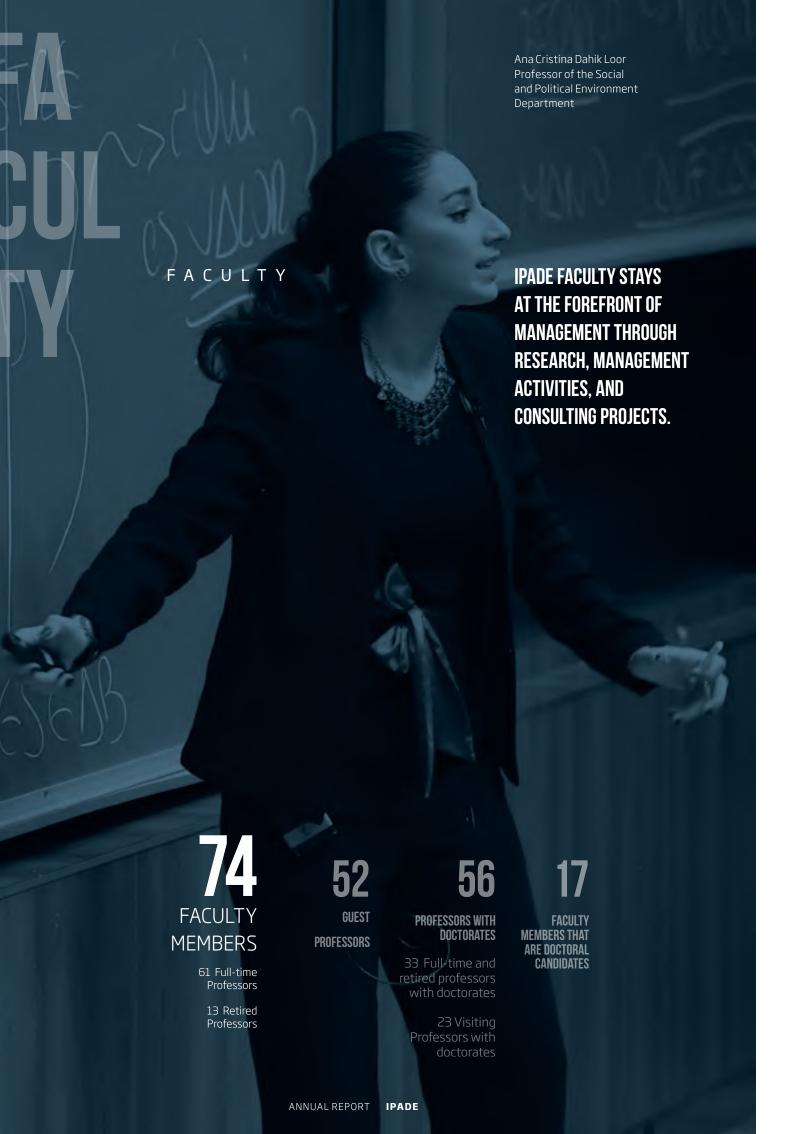


ED CATMULL PIXARCO-FOUNDER AND PRESIDENT
CEO LECTURE

51



CARLOS MORALES PAULIN TELEFÓNICA MÉXICO CEO CEO LECTURE



The work of the IPADE faculty is guided by the following principles: professionalizing management, integrating leadership skills into a global organizational culture, promoting the need for personal improvement in all areas of one's personal and professional life, and imbuing business activities with a sense of ethics and social responsibility.

DOCTORAL THESES PUBLISHED BY OUR FACULTY

Rodrigo Garza Burgos

Professor of the Operations Management Department

Organizational Learning Processes in Services and Manufacturing: A Quantitative Analysis of Mexican Firms

Crummer Graduate School of Business at Rollins College, Winter Park, Florida, U.S.A.

Antonio Casanueva Fernández

Professor of the Managerial Control and Information Department Management Control Systems and Their Use in Aligning Managerial Values: The Case of a Mexican Microfinance

Warwick Business School at The University of Warwick, Coventry, United Kingdom

Juan Romero McCarthy

Professor of the Managerial Control and Information Department
Diffusion of the Focus of Attention in the Boardroom: A Cognitive Approach to
the Influence of Board Characteristics and Dynamics on CEO Attentional Focus
A.B. Freeman School of Business at the University of Tulane, New Orleans, U.S.A.



15 TECHNICAL NOTES

13
SUPPORTING
MATERIALS

19 STUDY GUIDES

26 TRANSLATIONS

2018 ANNUAL FACULTY MEETING

July 31 - August 3

IPADE's academic and administrative staff came together to discuss the economic, social, cultural, and moral challenges posed by the world today, as well as the individual, business, and societal dilemmas that we are called to answer in line with our institutional identity.

The 2018 meeting featured the participation of the following guests:

Business Schools Today: Business Ethics

Arturo Picos Moreno Ramón Ibarra Ramos Franchi Martínez Moreira

Ethics and Leadership for Executive Managers

Kenneth Goodpaster, University of St. Thomas

Social Responsibility: An Ethical Perspective on Business

Kenneth Goodpaster Brad Googins Rodrigo De León Moderator: Ana Cristina Dahik

2018 - 2019 Economic Prospects

Luis Foncerrada

The Era of Post-Truth and Fake News

Pbr. Francisco Ugarte Corcuera

Apostolic Exhortation: Gaudete et Exsultate

Pbr. Héctor Montañés

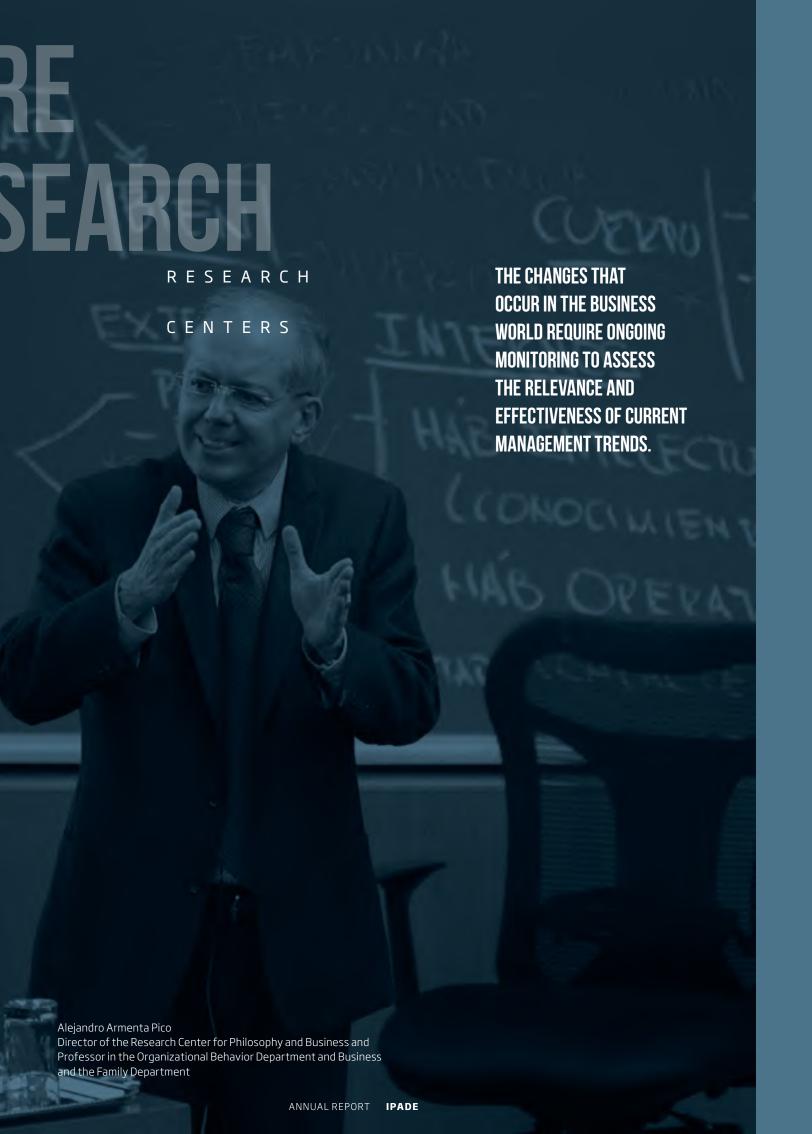
The Beatles: A Musical and Historical Journey

Arturo Picos Moreno

The Mexican Identity Expressed Through Art

Benjamín Juárez Echenique

Marisa Canales



IPADE's five Research Centers aim to connect two major sources of knowledge: academia and the business world. The mission of these Centers is to promote reflection, interdisciplinary dialogue, and original academic content, whose originality, relevance, and usefulness positions IPADE as a global organization of reference on topics that are relevant to the business world and the art of management.

RESEARCH CENTER FOR WOMEN IN SENIOR MANAGEMENT (CIMAD)

In 2017, Eugenio Gómez Alatorre, Professor of IPADE's Economic Environment Department, took over as head of CIMAD. Recent relevant actions include its presentation at the "Empowering Women in Mexico" panel at the Women's Empowerment Training forum organized by PROMÉXICO.



BREAKING PARADIGMS

OPENING NEW PATHS FOR TALENT

WOMEN ON BOARDS

OF DIRECTORS

PUBLICATIONS BOOKS

LA NUEVA ERA DE LOS NEGOCIOS: MUJERES RUMBO A LA ALTA DIRECCIÓN ITHE NEW ERA OF **BUSINESS: WOMEN IN UPPER** MANAGEMENT] Editorial LID Authors: María del Carmen Bernal and Alejandra Moreno

PROSPERIDAD INCLUYENTE: EL TALENTO FEMENINO COMO ESTRATEGIA DE NEGOCIACIÓN **INCLUSIVE PROSPERITY: FEMALE** TALENT AS A NEGOTIATION **STRATEGY** Editorial LID Authors: María del Carmen Bernal and Alejandra Moreno

CASES

"3M-DIVERSITY AND INCLUSION AS A BUSINESS STRATEGY: THE WOMEN'S LEADERSHIP FORUM (WLF) INITIATIVE IN MEXICO"

"THE PRESIDENCY: A JOB FOR LIFE?"

ARTICLES IN FORBES MÉXICO MAGAZINE

EVENTS

WOMEN AND MEN + SENIOR MANAGEMENT: SHARING POWER AND DECISIONS

BOOK PRESENTATION: LA NUEVA ERA DE LOS NEGOCIOS: MUJERES RUMBO A LA ALTA Authors: María del Carmen Bernal and Alejandra Moreno

WOMEN IN SENIOR MANAGEMENT CASE STUDY: "3M-DIVERSITY AND INCLUSION AS A BUSINESS STRATEGY: THE WOMEN'S LEADERSHIP FORUM (WLF) INITIATIVE IN MEXICO"

PROGRAMS IN-COMPANY

MINISTRY OF TOURISM GENERAL MOTORS

RESEARCH CENTER FOR BUSINESS AND SOCIETY (CIES)

Agustín Llamas Mendoza, head of the CIES, supplemented his academic training with a postgraduate degree in Corporate Social Responsibility from Universidad de Castilla-La Mancha.



PUBLICATIONS BOOK

GENERACIÓN DE VALOR SOCIAL [GENERATING SOCIAL VALUE] AUTHOR: AGUSTÍN LLAMAS MENDOZA

CASES

"IM10" AUTHOR: AGUSTÍN LLAMAS MENDOZA

TECHNICAL NOTE

"NATIONAL ANTI-CORRUPTION SYSTEM" AUTHOR: AGUSTÍN LLAMAS MENDOZA

EVENTS

BOOK PRESENTATION GENERACIÓN DE VALOR SOCIAL AUTHOR: AGUSTÍN LLAMAS MENDOZA

EXTRAORDINARY CONFERENCE FOR ALUMNI ON THE NATIONAL ANTI-CORRUPTION SYSTEM

RESEARCH CENTER FOR FAMILY **BUSINESSES-BBVA BANCOMER**

This past year, the Center signed an exclusive sponsorship agreement with BBVA Bancomer.



MEXICAN FAMILY BUSINESS OBSERVATORY: INSTITUTIONALIZATION AND EVOLUTION OF FAMILY BUSINESS

The project began in the first half of 2018, and the findings were presented in the second half of

Author: Ricardo Aparicio.

PUBLICATIONS BOOKS

SER Y HACER DE LAS FAMILIAS **EMPRESARIAS** [THE WHY AND **HOW OF FAMILY BUSINESSES EDITORIAL LID. COORDINATOR:**

RICARDO APARICIO Authors and professors: Ricardo Aparicio Castillo, Javier Arce Gargollo, Alfonso Bolio Arciniega, Ernesto Bolio y Arciniega, Ernesto Bolio Barajas, Luis Bonner de la Mora, Oscar Carbonell López, Carlos Castellanos Rodríguez, Nahum de la Vega Morell, Lorenzo Fernández Alonso, Jorge Llaguno Sañudo, Ricardo Murcio Rodríguez, Luis Antonio Paredes Izaquirre, Carlos Ruiz González, Enrique Taracena Figueroa, Rubén Urtuzuástegui liménez.

Authors and professors cited: Carlos Llano Cifuentes, Joan Ginebra Torrá, and Ramón Ibarra

External collaborator: Paola Espino Garza

CASES

FOR IPADE'S 50TH ANNIVERSARY

"JAVICA S.A. de C.V." Authors: Rubén Urtuzuástegui and Ricardo Aparicio (IPADE) and Josep Tapies (IESE)

"Pastas Ricci" Authors: Ricardo Aparicio (IPADE) and Miguel Ángel Gallo (IESE)

EVENTS

BOOK PRESENTATION: SER Y HACER DE LAS FAMILIAS **EMPRESARIAS COORDINATOR:** RICARDO APARICIO

15TH COLLOQUIUM ON FAMILY BUSINESS HOUSTON, TEXAS

7TH FAMILY BUSINESS MEETING FEATURING THE PARTICIPATION OF JOSEP TÀPIES (IESE), GUILLERMO PERKINS (IAE), JOSÉ ANTONIO DÁVILA (IPADE), ERNESTO BOLIO BARAJAS (IPADE), AND AGUSTÍN IRURITA (GRUPO ADO)

CONFERENCE FOR MEXICO CITY'S ROTARY CLUB

PARTICIPATION IN PANEL DISCUSSION TITLED "WHEN **RESEARCH MEETS PRACTICE"** AT THE 2018 FAMILY **ENTERPRISE RESEARCH** CONFERENCE

PROGRAMS IN-COMPANY

ALPURA

SIGMA ALIMENTOS

ABARROTERA DEL DUERO

RESEARCH CENTER FOR ENTREPRENEURIAL INITIATIVE CIIE-EY

CiiE-EY Dialogues is an initiative launched this year with the purpose of organizing conferences and panels to disseminate the findings of the research projects undertaken by the Center.



RESEARCH Projects

"EXPECTATIONS AND PRACTICES
OF GORILLA CORPORATIONS IN
INTERACTIONS WITH
ENTREPRENEURS WITHIN THE
MEXICAN ECOSYSTEM"
Author: Luis Antonio Paredes
Izaguirre

"IMPACT INVESTING
PARTNERSHIPS IN MEXICO"
Author: José Antonio Dávila Castilla
and Ethos Public Policy Lab

"THE INTERACTION BETWEEN FINANCIAL INSTITUTIONS AND FINTECH ENTREPRENEURS" Author: José Antonio Dávila Castilla

"BLOCKCHAIN ENTREPRENEURSHIP" Author: José Antonio Dávila Castilla

EVENTS

BOOK PRESENTATION: HACERLO
BIEN Y HACER EL BIEN [DOING
WELL WHILE DOING GOOD]
BOOK COORDINATOR:
JOSÉ ANTONIO DÁVILA
CASTILLA

CONFERENCES

CONFERENCE: "BLOCKCHAIN IN ORGANIZATIONS"

CONFERENCE:
"ENTREPRENEURS FOR
ENTREPRENEURS"

CONFERENCE: "DOING WELL WHILE DOING GOOD"

PROGRAMS

SPECIAL PROGRAM IN

COLLABORATION WITH BLUE

BOX: OPEN INNOVATION AND

CORPORATE VENTURE CAPITAL

PUBLICATIONS BOOKS

HACERLO BIEN Y HACER EL BIEN Book coordinator: José Antonio Dávila Castilla Authors and professors: Adriana Tortajada, Álvaro Rodríguez, Armando Laborde, Arturo Damm, Erik Wallsten, Gustavo Fernández de Loyola, Gabriel Charles, Guillermo Ortega, Héctor Zagal, Hernán Fernández, Jaime García, Jorge Llaguno, José Medina Mora, Juan Quiroga, Luis Paredes, Patricia Montelongo, Pilar Aguilar, Roberto Manríquez, Rodrigo Villar, Rosa Nelly Trevinyo-Rodríguez, Rossana Fuentes, Rubén Urtuzuástegui, Vicente Fenoll, and Xavier López

EMPRENDIMIENTO SOCIAL
EN MÉXICO ISOCIAL
ENTREPRENEURSHIP IN
MEXICOI
Book coordinators: Mary Conway
Dalton and José Antonio Dávila

ARTICLES

Published in *Istmo magazine* Author: José Antonio Dávila Castilla:

"BLOCKCHAIN: A TECHNOLOGY THAT CAN CHANGE EVERYTHING"

"THE MEXICO WE ASPIRE TO IS BEING BUILT BY TODAY'S ENTREPRENEURS"

"BUSINESS MANAGEMENT: NEITHER ART NOR SCIENCE"

RESEARCH CENTER FOR PHILOSOPHY AND BUSINESS (CIFE)

A number of professors who have attended IPADE's International Anthropology Program have taught sessions from the "The Human Side of Management" program at their schools and requested the corresponding academic materials. Additionally, ISE Business School in Brazil offered an abridged, intensive version of the program.



RESEARCH Projects

"CIFE'S PAST, PRESENT, AND
FUTURE CHALLENGES"
Findings of the research project
and book. El director como persona.
Hablar al hombre del hombre
Author: Alejandro Armenta Pico

"THE IMPACT OF SENIOR
MANAGEMENT PROGRAMS ON
PROFESSIONAL DEVELOPMENT'
Findings of the "Flight Plan"
technical note

BOOK PRESENTATION: EL

EVENTS

DIRECTOR COMO PERSONA.

HABLAR AL HOMBRE DEL

HOMBRE ITHE HUMAN SIDE OF

MANAGEMENT: SPEAKING TO

MAN OF MANJ

FEATURING THE PARTICIPATION

OF YVETTE DE JACOBIS, ALBERTO

ROSS, AND ARTURO PICOS

PROGRAMS

THE HUMAN SIDE OF
MANAGEMENT FOCUSED
PROGRAM MEXICO CITY
CAMPUS: MODULES I AND II

THE HUMAN SIDE OF
MANAGEMENT FOCUSED
PROGRAM PUEBLA (SATELLITE
CAMPUS): MODULE I

INTERNATIONAL PROGRAM
ON PHILOSOPHICAL
ANTHROPOLOGY
ATTENDED BY 20 PROFESSORS
FROM LATIN AMERICAN
UNIVERSITIES

MEDEX WEEKEND MEETINGS
TOPIC:THEANTHROPOLOGYOFLOVE

PHILOSOPHICAL
ANTHROPOLOGY FOR IPADE
FACULTY PROGRAM
TOPIC: ABRIDGED VERSION
OF THE "THE HUMAN SIDE OF
MANAGEMENT" PROGRAM

PUBLICATIONS BOO

EL DIRECTOR COMO PERSONA.
HABLAR AL HOMBRE DEL HOMBRE
ITHE HUMAN SIDE OF MANAGEMENT:
SPEAKING TO MAN OF MANJ
Author: Alejandro Armenta Pico

CASES

"LIFE STAGES: FINDINGS FROM THE RESEARCH PROJECT LA HIERBA CRECE DE NOCHE [HERBS GROW AT NIGHT] AND ITS SUPPLEMENTARY SECTIONS" Author: Alejandro Armenta Pico

"THE ITINERARY OF SUCCESS: FINDINGS FROM THE RESEARCH PROJECT "NUBARRONES AL MEDIODÍA" [MIDDAY THUNDERCLOUDS]" Author: Alejandro Armenta Pico, in collaboration with Hugo Cuesta

"WOMEN IN SENIOR MANAGEMENT: FINDINGS FROM THE RESEARCH PROJECT DOS MUNDOS. [TWO WORLDS]" Author: Alejandro Armenta Pico

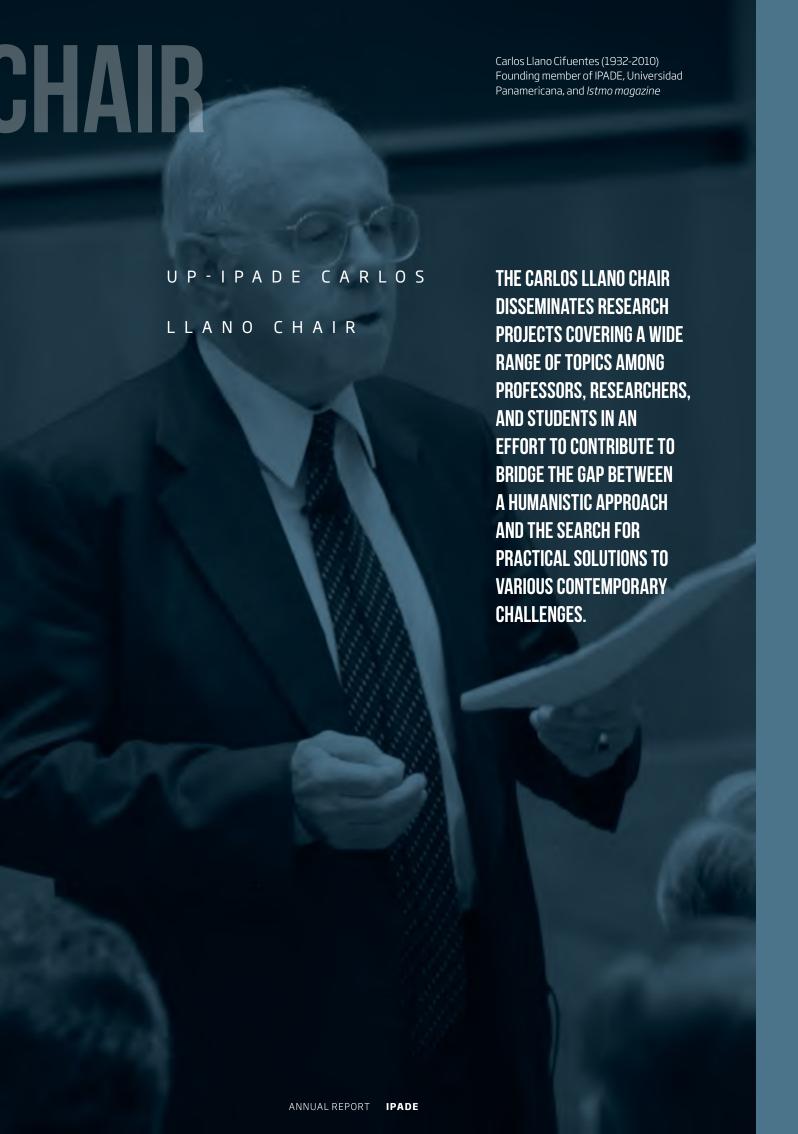
"COLLEGIALITY IN POWER: FINDINGS FROM THE RESEARCH PROJECT ENCUENTRO DE DOS MIEDOS, ITHE ENCOUNTER OF TWO FEARS] WHICH RESULTED IN TWO TECHNICAL NOTES (CIFE 15 N 02 "COLLEGIALITY IN POWER: KEY QUESTIONS" AND CIFE 15 N 10 "COLLEGIALITY IN POWER: ALTITUDE SICKNESS"). THESE CASES ARE USED FOR A SESSION OF THE "BOARDS IN ACTION" (MEXICO, GUADALAJARA, AND MONTERREY) AND PADLA PROGRAMS. Author: Alejandro Armenta Pico

MANAGEMENT AND LONELINESS: FINDINGS FROM THE RESEARCH PROJECT DE FIESTA A FIESTA IFROM PARTY TO PARTY]

NAME OF THE RESEARCH
PROJECT: CONCIENCIA Y VERDAD
ICONSCIOUSNESS AND TRUTHI WHICH
LED TO THE DESIGN OF THE SESSION
TITLED CONSCIOUSNESS AND TRUTH:
THE BRIDGE BETWEEN LIBERTY AND
AUTHORITY, WHICH IS TAUGHT USING A
NEW CASE TITLED CIFE 18 C 07 MEMORIA
ORIGINARIA [NATIVE MEMORY].

ESSA

CARTOGRAFÍA DE UNA VIDA LOGRADA IMAP OF A LIFE WELL LIVEDI The findings of this research project were presented as part of the Carlos Llano Chair Author: Alejandro Armenta Pico



The Carlos Llano Chair is a showcase to promote and perpetuate the Carlos Llano's work in research, dissemination, and teaching.



EVENTS

DIALOGUES ON ETHICS, BUSINESS, and life: "Carlos Llano: The Map of a fulfilling life"

November 1, 2017
IPADE Mexico City Campus

REFLECTION DAYS: "WHAT KIND OF MEXICO CAN WE BE?"

October 21, 2017 Universidad Panamericana, Mexico City

MASTER CLASS: "LIBERAL EDUCATION AND HUMAN FREEDOM" DR. WALTER NICGORSKI FROM THE UNIVERSITY OF NOTRE DAME

November 29- December 1, 2017 Universidad Panamericana, Mexico City



RESEARCH PROJECTS

EL EMPRESARIO EN LA DOCTRINA SOCIAL DE LA IGLESIA. LA PROPUESTA DE LA VÍA DE LAS VIRTUDES SEGÚN CARLOS LLANO CIFUENTES IBUSINESS EXECUTIVES AND CATHOLIC SOCIAL TEACHINGS: THE PATH OF VIRTUE ACCORDING TO CARLOS LLANO CIFUENTESI

Doctoral thesis, January 2018 Guillermo Arregui Cussi Pontificia Universidad de la Santa Cruz, Rome

LA TEORÍA DE LA IDEA PRÁCTICA DE CARLOS LLANO: REALISMO Y PRAXIS EN UNA PAIDEIA LLANISTA ICARLOS LLANO'S THEORY OF PRACTICAL IDEAS: REALISM AND PRAXIS WITHIN A LLANOAN PAEDEIAI

Doctoral thesis to be defended in October 2018 at the University of Navarra Victor Isolino Doval Universidad Panamericana, Mexico City

"LOS ALCANCES DEL DESARROLLO INCLUSIVO EN EL PENSAMIENTO DE CARLOS LLANO" I "THE SCOPE OF INCLUSIVE DEVELOPMENT IN THE IDEAS OF CARLOS LLANO"]

Article published in the Empresa y Humanismo magazine of the Instituto Empresa y Humanismo of the Universidad de Navarra Arturo Picos Moreno and José Díez Deustua IPADE

"THE CENTRAL NATURE OF THE INDIVIDUAL IN CARLOS LLANO'S ANTHROPOLOGY OF MANAGEMENT"

Conference given at the IV Congreso Iberoamericano de Personalismo held at Universidad Popular Autónoma de Puebla (UPAEP) September 6, 2017 Arturo Picos Moreno

RANKINGS AND

ACCREDITATIONS

THE QUALITY OF IPADE'S ACADEMIC OFFERING AND OF ITS FACULTY HAS POSITIONED THE UNIVERSITY AMONG THE BEST BUSINESS SCHOOLS IN THE WORLD, ACCORDING TO RANKINGS PUBLISHED BY SPECIALIZED MEDIA. IPADE HAS ALSO BEEN ACCREDITED BY INTERNATIONAL AGENCIES THAT CERTIFY THE QUALITY OF ITS PROGRAMS



BEST RATED MBA PROGRAMS (EXECUTIVE MBA AND FULL-TIME MBA):

PROGRAM (9.7)(9.6) FACULTY CLASSMATES (9.4)

BEST INTERNATIONAL MBAS: TWO-YEAR PROGRAMS

THE ONLY LATIN AMERICAN BUSINESS SCHOOL FEATURED ON THE LAST TWO EDITIONS OF THE RANKING

FULL-TIME MBA RECOGNIZED FOR ITS **RETURN ON INVESTMENT**

GLOBALLY IN THE CATEGORY OF PARTNER SCHOOLS

- OPEN-ENROLLMENT ASSESS THE QUANTITY AND QUALITY OF PROGRAMS TAUGHT IN CONJUNCTION WITH OTHER BUSINESS SCHOOLS ACCREDITED BY EQUIS OR AACSB.

> PROGRAMS: EXECUTIVE EDUCATION AND FOCUSED PROGRAMS

FT RANKING OF CUSTOMIZED EXECUTIVE 16TH **EDUCATION PROGRAMS**

WORLDWIDE

IN-COMPANY PROGRAMS:

7TH

IN THE CATEGORY OF NEW SKILLS & LEARNING

7TH

IN THE CATEGORY OF VALUE FOR MONEY

10TH

IN THE CATEGORY OF TEACHING METHODS & MATERIALS

10TH

IN THE CATEGORY OF FACILITIES

IN JUNE, AACSB'S PEER REVIEW TEAM VISITED IPADE TO EVALUATE THE PROGRESS MADE BY THE SCHOOL WITH REGARDS TO THE RECOMMENDATIONS FOR IMPROVEMENT MADE BY THE ASSOCIATION AND BASED ON INTERNATIONAL STANDARDS

TO ADVANCE **COLLEGIATE SCHOOLS** OF BUSINESS (AACSB)



ASSOCIATION OF MBAS (AMBA)







COLEGIO FUNDACIÓN MONTEFALCO EL PEÑÓN

STUDENTS STUDENTS

GRADUATES GRADUATES AS OF 2017

AS OF 2017

RELEVANT ACTIVITIES

SOCIAL RESPONSIBILITY DAY: Every year, participants of IPADE's MBA programs come together with students from Fundación El Peñón and Colegio Montefalco to participate in a day devoted to volunteer work.

IPADE INVITATIONAL GOLF TOURNAMENT: Implemented in 2005 as a fundraiser to benefit students from El Peñón, the 2018 edition of the tournament brought together over 180 IPADE alumni.

YOUR HOUSE, MY PROJECT: Following the earthquake that hit Mexico in September 2017, IPADE and Universidad Panamericana launched a campaign for participants and alumni to support families in the region where both schools are located, which was considerably affected. The initiative had three phases: delivering supplies, rebuilding houses, and providing scholarships.

YOUR HOUSE, **MY PROJECT**

> COLLECTION **CENTERS**

EMERGENCY

PHASE

15 TONS OF SUPPLIES COLLECTED

491 **FAMILIES IN** MORELOS RECEIVED

+4,500 **VOLÚNTEERS DURING THE FIRST** FEW WEEKS

RECONSTRUCTION PHASE

> **HOUSES OF AT LEAST** 46 M² WERE REBUILT IN EIGHT TOWNS

100 **TEMPORARY IOBS**

EMERGENCY SCHOLARSHIPS

58 **STUDENTS** FROM AFFECTED **FAMILIES WERE** SUPPORTED WITH

TUITION PAYMENTS

PE RA IONS





+12.9% YEAR OVER YEAR (2016-2017)



PROYECTS COMPLETED

52
TECHNOLOGICAL PROJECTS

940 PARTICIPANTS IMPACTED

i Koj

CORPORATE

OPERATIONS

DEPARTMENT



FOOD AND **BEVERAGE**

PERSONALIZED ATTENTION SPECIAL REQUESTS 59

LUNCH ROOMS

IMPLEMENTATION OF ACCREDITATIONS FROM SECTUR

> CERTIFIED **EMPLOYEES**

IN AN EFFORT TO GUARANTEE THAT EACH PARTICIPANT HAS THE BEST POSSIBLE EXPERIENCE, IPADE IS DEDICATED TO IMPLEMENTING ONGOING INNOVATION PROCESSES TO DEVELOP AND IMPLEMENT NEW PROJECTS TO ENSURE THAT ITS SERVICES, FACILITIES, AND INFRASTRUCTURE ARE OF THE HIGHEST QUALITY.



ACADEMIC

IMPROVING PARTICIPANTS' "CANVAS"

EXPERIENCE PLATFORM

ACHIEVEMENT OF **PROJECTS** 940 ACHIEVEMENT OF MBA STUDENTS FROM ALL STRATEGIC OBJECTIVES

CAMPUSES WERE IMPACTED THIS OFFICE WAS WORKING TO **CREATED THIS YEAR**

STRENGTHENING AUDIO CASES THE CASE

FORUMS

HANDS ON

GAMIFICATION

INSTITUTIONAL **PROJECTS**

REACH IPADE'S GOALS

PROJECTS IN THE PORTFOLIO





ACQUISITIONS

CONTRIBUTING TO THE OPTIMAL USE **PROCUREMENT** OF RESOURCES AND SERVICES AND FACILITY MANAGEMENT

PROFESSIONALIZATION OF THE DEPARTMENT

STREAMLINING OF SUPPLIER **PROCESSES**

OPERATIONAL CONTINUITY PLANS FACILITIES MAINTENANCE PLAN

BEST PRACTICES

PROCUREMENT

ADEQUATE SUPPLIES



USES TECHNOLOGICAL TOOLS TO ENCOURAGE OVERALL IMPROVEMENT THROUGHOUT THE

INSTITUTION 🕤

GUARANTEED OF TECHNOLOGICAL

AVAILABLE

EFFECTIVE TECHNOLOGICAL IPROVEMENT I CONSISTENT CLASSROOMS



GUARANTEE THE CONDITIONS FOR THE FULL

IPADE EXPERIENCE **SERVICES**

892,812 CASES PRINTED

AND DISTRIBUTED

CLASSROOM ASSISTANCE

EVENT MANAGEMENT

LOGISTICS AND SESSION PLANNING

EACH OF OUR DEPARTMENTS IS COMMITTED TO EXCELLENCE Closing Ceremony of the 2017 – 2018 AD Program Dr. Carlos Llano Cifuentes Classroom IPADE Mexico City Campus ANNUAL REPORT IPADE

SUM VI VI NI









NOTES, ARTICLES, AND INFOGRAPHICS

82 VIDEOS

83 ITMO ARTICLES 162 ARTICLES

309

NFORMATIVE

ARTICLES



THE CORPORATE COMMUNICATIONS DEPARTMENT SPECIALIZES IN EFFECTIVELY USING DIFFERENT TYPES OF MEDIA, GRAPHICS, AND IMAGES, AS WELL AS PROVIDING EDITORIAL AND JOURNALISTIC SERVICES. IT IS RESPONSIBLE FOR COMMUNICATING ACADEMIC DEVELOPMENTS AT IPADE AND POSITIONING THE BUSINESS SCHOOL AMONG TARGET NATIONAL AND INTERNATIONAL POTENTIAL APPLICANTS, PARTICIPANTS, ALUMNI, BUSINESS **EXECUTIVES, ENTREPRENEURS, AND SENIOR EXECUTIVES.**



IMAGE

MONITOR AND ENSURE THE APPROPRIATE USE OF THE INSTITUTIONAL IMAGE

PRINT AND DIGITAL

ENSURE COMPLIANCE WITH

MODERN GRAPHIC DESIGN

THE BRAND MANUAL

COMMUNICATION

MATERIALS



COMPILE AND DISSEMINATE KNOWLEDGE PRODUCED AT

IDENTIFY, COLLECT, AND

DISTRIBUTE CONTENT

ACROSS THE VARIOUS

COMMUNICATION PLATFORMS



MEDIA

MANAGE RELATIONSHIPS WITH SPECIALIZED MEDIA OUTLETS



MANAGEMENT

REFERENCE ON TOPICS OF



EXECUTIVE

POSITION ISTMO MAGAZINE AS A MAJOR MEDIA OUTLET FOR **SENIOR MANAGERS**

ESTABLISH THE MAGAZINE AS A CONTENT CREATOR

DIVERSIFY INTO EVENTS, DIGITAL MEDIA, ETC.

SELL ADVERTISING SPACE, SPONSORSHIPS, AND SUBSCRIPTIONS, ASSESS INCOME VS. EXPENSES TO ACHIEVE A HEALTHY ECONOMIC FRAMEWORK



DIGITAL **ECOSYSTEM**

ENSURE THAT IPADE'S DIGITAL MEDIA AND ADVERTISING EFFORTS ARE AT THE CUTTING EDGE IN TERMS OF DESIGN AND TECHNOLOGY, WHILE ALSO MAINTAINING THE BUSINESS SCHOOL'S VISUAL AND BRAND IDENTITY.



HARVARD BUSINESS REVIEW SUMMIT 2017 2ND

ISTMO:

A NEW

EDITORIAL ERA ISSUES PUBLISHED SINCE

THE RELAUNCH

INTERNATIONAL COLUMNISTS

PUBLISHED IN ITS VARIOUS SECTIONS

BUILDING A BUSINESS COMMUNITY THROUGH THE 2017 ISTMO FORUM

EDITION

THE SECOND EDITION OF THE HBR SUMMIT ENCOURAGED DISCUSSION ABOUT THE IDEAS, PRACTICES, AND SOLUTIONS THAT WILL TRANSFORM THE WAY WE DO BUSINESS IN MEXICO, LATIN AMERICA, AND THE WORLD.

400

BUSINESS LEADERS DISCUSSED MAJOR MANAGEMENT AND LEADERSHIP

LA POSTA STORE **INAUGURATED IN GUADALAJARA**

NEW BOOKSTORE AND SOUVENIR STORE

REACHING A NEW MARKET AT A RENOVATED CAMPUS





50TH ANNIVERSARY

COMMEMORATIVE EVENTS

GALA DINNER EVENT WITH BUSINESS EXECUTIVES

SAN IGNACIO DE LOYOLA VIZCAÍNAS, MARCH 30, 2017

COMMEMORATIVE EVENT

IPADE MEXICO CITY
CAMPUS, MARCH 31, 2017

COMMEMORATIVE EVENT

IPADE MONTERREY CAMPUS, MAY 24, 2017

PEOPLE, COMPANIES, AND SOCIETY: INCLUSIVE GROWTH SUMMLT

IPADE MEXICO CITY
CAMPUS, JUNE 26 - 27, 2017

IPADE EVENINGS

SATELLITE CAMPUSES, MAY - OCTOBER 2017

GLOBAL ALUMNI MEETING

GUADALAJARA CAMPUS, NOVEMBER 10 - 11, 2017





COMMEMORATIVE MATERIAL

50 CASE STUDIES PUBLISHED

CO-AUTHORED WITH PROFESSORS FROM MAJOR GLOBAL BUSINESS SCHOOLS

BOOK COLLECTION PUBLISHED BY IPADE'S FIVE RESEARCH CENTERS

EMPRESA Y SOCIEDAD. GENERACIÓN DE VALOR SOCIAL IBUSINESS AND SOCIETY: GENERATING SOCIAL VALUE]

SER Y HACER DE LAS FAMILIAS EMPRESARIAS. UNA VISIÓN INTEGRAL [THE WHY AND HOW OF FAMILY BUSINESSES: A COMPREHENSIVE VISION]

LA NUEVA ERA DE LOS NEGOCIOS. MUJERES RUMBO A LA ALTA DIRECCIÓN [THE NEW ERA OF BUSINESS: WOMEN IN UPPER MANAGEMENT]

INICIATIVA EMPRESARIAL. HACERLO BIEN Y HACER EL BIEN IENTREPRENEURIAL INITIATIVE: DOING WELL WHILE DOING GOOD]

EL DIRECTOR COMO PERSONA.
HABLAR AL HOMBRE DEL
HOMBRE ITHE HUMAN SIDE
OF MANAGEMENT: SPEAKING
TO MAN OF MAN]

IMPACT STUDY

STUDY CONDUCTED BY PROFESSOR MARC EPSTEIN, EXPERT IN SOCIAL IMPACT COMMEMORATIVE BOOK 50 AÑOS DE SERVICIO A LA COMUNIDAD EMPRESARIAL: IDENTIDAD, HISTORIA Y PROYECCIÓN 150 YEARS OF SERVING THE BUSINESS COMMUNITY: IDENTITY, HISTORY, AND OUTREACHI THIS BOOK PROVIDES AN OVERVIEW OF THE HISTORY OF IPADE.

AUDIOVISUAL DOCUMENTARY
50 AÑOS PERFECCIONANDO
EMPRESARIOS CON VALORES
I50 YEARS OF TRAINING
BUSINESS LEADERS WITH
VALUESI PRODUCED BY CLÍO
TV AND AIRED ON BROADCAST
TELEVISION

ESPACIO PEDRO CASCIARO

THIS EXHIBITION SPACE WAS USED TO EXHIBIT A COLLECTION OF WORKS THAT REPRESENTED IPADE'S MOST ICONIC MOMENTS

SYMPHONY PREMIERE HORIZONS: MUSICAL REFLECTIONS ON VIRTUE

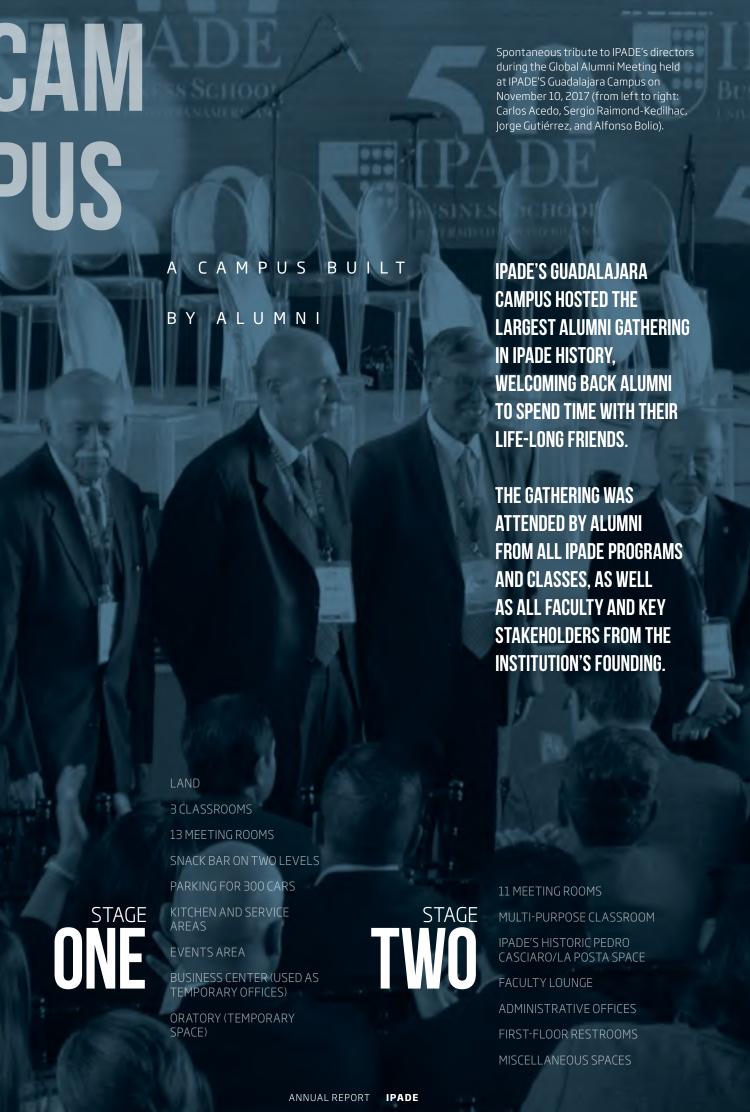
COMMISSIONED BY IPADE, THE SYMPHONY WAS INSPIRED BY THE DAILY LIFE AND RESPONSIBILITIES OF BUSINESS LEADERS. Composer: Samuel Zyman

COMMEMORATIVE PAINTING TITLED VIRTUE, THE PATH

TO EXCELLENCE THIS WORK CAPTURES THE MAJOR ELEMENTS OF IPADE'S IDENTITY AND MISSION.

Painter: Natalia Orozco

MICRO-SITE FOR IPADE'S 50TH ANNIVERSARY A SPECIAL WEBSITE CREATED TO PROMOTE THE 50TH ANNIVERSARY PROGRAM AND ITS CONTENT.



The Guadalajara campus inaugurated the facilities of the second construction stage during the Global Alumni Meeting.

Pankaj Ghemawat, Professor at IESE and expert in globalization, participated in the event as special quest.

A plaque bearing the names of the alumni and employees who supported the second construction phase was also unveiled during the event. Bearing the names of the benefactors, the plaque is located at the building's entrance as a reminder of the powerful results of cooperation and service, virtues that have characterized IPADE since its foundation.



2009 • Blessing of the cornerstone of the construction of the new IPADE campus in Guadalajara. Carlos Llano attended the event.

2012 Antonio Casanueva replaces Ramiro Ochoa as head of IPADE Guadalajara.

2013 Opening of the new IPADE campus in Guadalajara at El Río Country Club and the 35th anniversary of IPADE's activities in Guadalajara.

- 2017 Launch of the #DejaTuHuellalPADE [#LeaveYourMarklPADE] campaign
 - End of the second construction stage of the IPADE Guadalajara campus at El Río Country Club
 - The Global Alumni Meeting hosted as part of the 50th Anniversary celebrations

IPADE BUSINESS BOARD OF DIRECTORS SCHOOL Rafael Gómez Nava Dean REC Arturo Picos Moreno Director of the Carlos Llano Chair and Professor

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